

Annual Report 2020/21





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Vision Statement

"A thriving and supportive rural community which offers lifestyle choices and opportunities for all"

OUR MISSION - COMMUNITY VISION AND VALUES

Identified during the public engagement process for the development of the Integrated Strategic Plan, the Dowerin community adopted the following as its Vision Statement:

"A thriving and supporting rural community which offers lifestyle choices and opportunities for all"

In delivering this Vision for the community the Shire of Dowerin recognises our commitment to the community by:



We will be open, fair and impartial in what we do



We will consult and engage with our community



We will encourage, welcome and value feedback



We will encourage and support the volunteers in our community



We will spend local as often as we can



We will treat people with respect



We will value our natural environment and treat it with importance



The Shire's priorities are described by five key result areas below:

SHIRE PRIORITIES

Our Community

We live in a diverse, healthy, safe and connected community

Our Economy

We are an attractive location to invest, live, play, visit and work

Our Infrastructur

We have functional infrastructure that meets the needs of the

Our Natural Environment

We manage our natural environment appropriately to ensure a sustainable future for our community

Our Organisation

We are recognised as a transparent, well governed, and effectively managed Local Government





PRESIDENTS MESSAGE

"This year has seen some terrific community activation areas throughout our community."

COVID-19 PANDEMIC

The Covid-19 pandemic continues to have substantial effects on our country in particular, our Eastern seaboard counterparts have had to endure a year like no other. The restrictions introduced by our Federal and State Governments changed the way in which we lived our lives and made us focus on what is really important to us as individuals and communities.

I am pleased to say that through it all Dowerin has fared relatively well, certainly in comparison to others, however we are certainly not immune.

NEWROC MEMBERSHIP

The North Eastern Wheatbelt Regional Organisation of Councils is a voluntary organisation of seven local governments, established for over 20yrs. The purpose of NEWROC is to work together for successful communities. NEWROC achieves this with regional collaboration to champion opportunities for the communities.

The collaboration between Town Team Movement and NEWROC resulted in an impressive "Dowerin Do Over" earlier this year. This event also encouraged the establishment of the Dowerin Town Team - Dowerin This Together. The team successfully secured RAC

funding for a transformation of the facade of the Tin Dog General Store where future community activities will be held.

We look forward to continuing our partnership with NEWROC and the ventures that this will bring to our community.

THANK YOU & ACKNOWLEDGEMENTS

As President of Council, I take this opportunity to thank my fellow Councillors for their support and dedication to Council and our community.

In addition, this year has again seen a number of changes in staff, and I would like to welcome all the new employees to Dowerin.

Finally, I would like to welcome the new Councillors and look forward to working cohesively together to hold Dowerin in good stead for the future.





CEO'S MESSAGE

The Shire has achieved some solid results in what has been a difficult and challenging year."

FLOOD DAMAGE

The Shire sustained significant damage to roads and drainage infrastructure as a result of heavy rain in February 2020. Funding was secured for the restoration of damaged infrastructure under the Disaster Recovery Funding Arrangements WA (DRFAWA) funding program.

Upon the completion of the tender process contractors were engaged to project manage and undertake the essential public asset reconstruction works determined by DRFAWA. The approved works commenced in May 2021 and is to be completed by June 2022.

COMMUNITY ENGAGEMENT

Communication and engagement with the community is a priority for the Shire with a focus on providing information to the community through Council Connect, the Shire website, Facebook and other social media platforms.

REGIONAL COLLABORATION

The Shire became a financial council member of the North Eastern Wheatbelt Organisaiton of Councils (NEWROC). There are synergies between the seven Member Councils, therefore presents opportunity for regional collaboration and resource sharing. NEWROC is well structured with a strategic plan identifying focus areas that align with our objectives.

GOVERNANCE AND COMPLIANCE

The Local Government Legislation Amendment Act 2019 was passed by Parliament. This Act addresses elected member training, the treatment of gifts, a new code of conduct, changes to the Standards Panel, best practice for CEO recruitment, performance review and early termination; and greater transparency through more information being made more easily accessible online.

We have responded in a timely manner to ensure controls and systems comply with the newly introduced reform.

The Shire commenced the 8-year review process to consider if the local laws should be repealed, left as is or amended. The review process includes community comment on prospective changes.

INTEGRATED PLANNING

Following an engagement series, the Strategic Community Plan and Corporate Business Plan was reviewed extensively. As a result, our adopted Integrated Strategic Plan reinforces our commitment to the people who live, work and visit our Shire and to regional co-operation and prosperity.

The Youth Plan 2021-2024 was developed to confirm the Shire's dedication to the young people in our community based on comprehensive engagement.

COVID-19 IMPLICATIONS

The Ministerial Order gazetted on 8 May 2020 resulted in many local governments around the state, including Dowerin, resolving a 0% increase in the rate in the dollar and placed a limit on the amount of interest able to be charged on overdue rates and installment charges. Council also adopted a COVID-19 Hardship Policy to ensure those within our community experiencing financial hardship can be dealt with in a fair and equitable manner.

LOCAL ROAD & COMMUNITY INFRASTRUCTURE PROGRAM

LRCIP, funded by the Australian Government, supported local councils to deliver priority local road and community infrastructure projects across Australia, supporting jobs and the resilience of local economies to help communities bounce back from the COVID-19 pandemic.

Our Shire received two allocations:

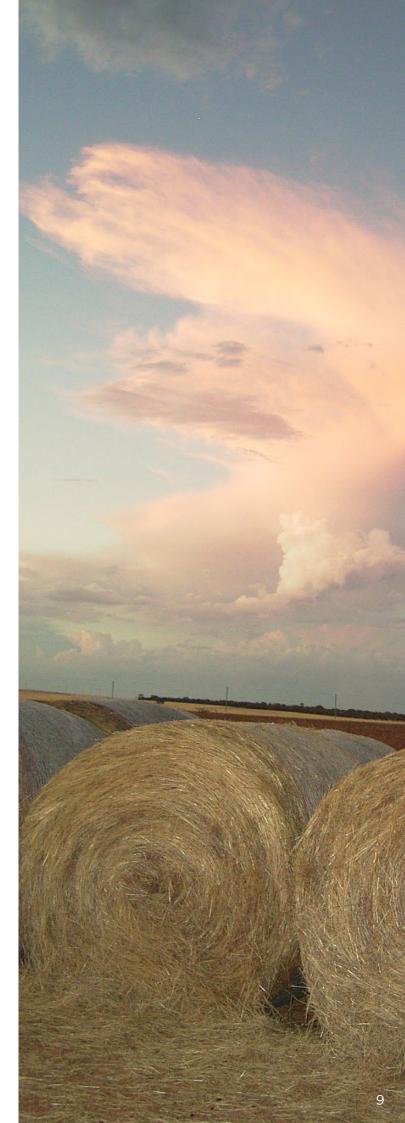
Phase 1 - \$383,746

Phase 2 - \$273,469

CLOSING ACKNOWLEDGEMENTS

I extend my appreciation and recognition of all Shire staff for their invaluable contribution. Without the support and dedication of a professional, passionate and community focused workforce we would not have been able to achieve all we have over the past year.

I would like to acknowledge the support of Elected Members and the community in helping to progress towards our Vision - 'A thriving and supportive rural community which offers lifestyle choices and opportunities for all'.



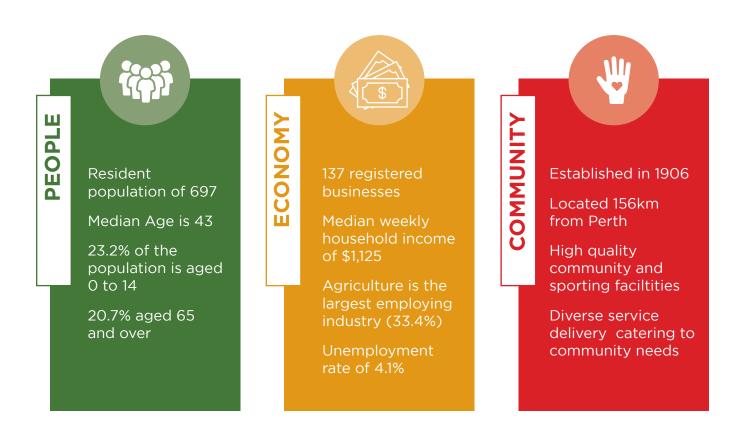
ABOUT DOWERIN

Green in winter, golden in summer, Dowerin is a small Wheatbelt community boasting a vast array of high quality community services and facilities for a town its size. The annual GWN7 Dowerin Machinery Field Days has cemented Dowerin on the map, attracting over 24,000 people to the town to enjoy one of the largest Machinery Field Days in the Southern Hemisphere over 2 days every August.

Dowerin caters for the needs of its varying demographics with a range of activities, facilities and services. For our seniors this includes Dowerin Home Care (DHC), and a range of independent living units. For families and children, Dowerin is home to Regional Early Education and Development (REED) previously Lil Tigers Day Care, which has proven to be a vital

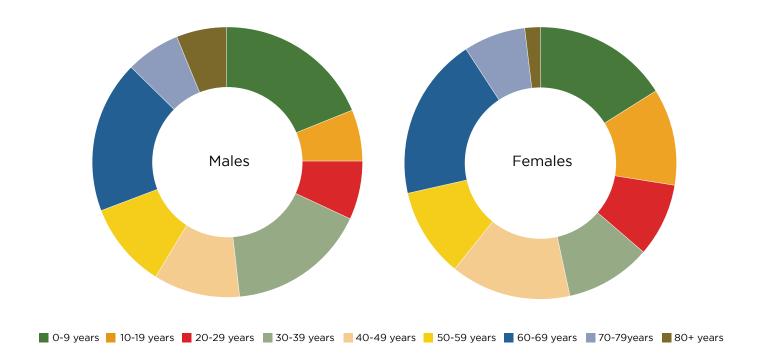
service to families and local businesses, as well as the highly successful District High School. With the inclusion of the 24/7 gym, Memorial Swimming Pool and Dowerin Community Club, these combine to ensure that Dowerin is a family friendly place to live and work.

The district of Dowerin comprises of the town of Dowerin and a number of smaller localities covering a combined area of 1,867sq km. The district consists mostly of agricultural land used primarily for the production of sheep and grain. Other predominant industries in the region include cattle production, agricultural machinery & goods supply, heavy transport, CBH, retail, accounting and farm advisory services.



Demographics

A significant proportion of the population of Dowerin is aged 0-14 years (158 persons). On the opposite end of the spectrum, Dowerin also has a significant portion of people aged 60 to 74 (152 persons). Young people are underrepresented in Dowerin with just 23 people aged 15-19 and 35 people aged 20-24.





YOUR COUNCIL



Cr Darrel Hudson SHIRE PRESIDENT Term ends 2021



Cr Bev Ward
DEPUTY PRESIDENT
Term ends 2021



Cr Adam Metcalf COUNCILLOR Term ends 2023



Cr Lindsay Hagboom COUNCILLOR Term ends 2021



Cr Len Holberton COUNCILLOR Term ends 2021



Cr Rob Trepp COUNCILLOR Term ends 2023



Cr Jason Sewell
COUNCILLOR
Term ends 2023



COUNCILLOR TRAINING & CONTINUED PROFESSIONAL DEVELOPMENT

In accordance with Section 5.127 of the Local Government Act 1995, local governments are to report on the training undertaken by Councillors during the financial year. In addition to being provided on the Shire's website, the information is to be included in the Annual Report for that financial year.

Council Member Essentials	Cr Hudson	Cr Metcalf	Cr Hagboom	Cr Holberton	Cr Sewell	Cr Trepp	Cr Ward
Elected to Council:	2017	2019	2017	2017	2019	2019	2017
Cost:	(Online Subs	cription \$4,0	00 per annun	n for unlim	ited users	
Understanding Local Government Provider: WALGA via e-learning	√	√	N/A	√	✓	√	✓
Serving on Council Provider: WALGA via e-learning	N/A	N/A	N/A	N/A	✓	√	N/A
Meeting Procedures Provider: WALGA via e-learning	N/A	√	N/A	N/A	√	√	✓
Conflicts of Interest Provider: WALGA via e-learning	N/A	✓	N/A	N/A	✓	√	✓
Understanding Financial Reports & Budgets. WALGA via e-learning	N/A	N/A	N/A	N/A	√	√	N/A

Legend:

N/A - Not applicable

In accordance with Section 5.126(1) of the Local Government Act 1995 and Regulation 10 of the Local Government (Administration) Regulations 1996, newly elected or re-elected Councillors must complete the above five courses within twelve months of their election. Councillors who have completed any of the above courses within the period of five years ending immediately before the day on which they were elected/re-elected are exempt from the training course and need only to complete the online assessment.

Other professional development undertaken by Councillors during the 2020/21 financial year is detailed below:

Other Professional Development	Cr Hudson	Cr Metcalf	Cr Hagboom	Cr Holberton	Cr Sewell	Cr Trepp	Cr Ward
WALGA Annual Conference	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Councillor Induction (in-house)	N/A	N/A	N/A	N/A	√	N/A	N/A

Legend:

N/A - Not applicable

ATTENDANCE AT COUNCIL MEETINGS

ATTENDANCE AT ORDINARY MEETINGS OF COUNCIL 2020/21												
COUNCILLOR	JUL	AUG	SEP	ост	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Cr DP Hudson	✓	√	√	✓	✓	✓	✓	√	✓	√	✓	Α
Cr AJ Metcalf	✓	√	√	✓	√	✓	✓	√	✓	LoA	✓	✓
Cr LG Hagboom	✓	Α	Α	✓	✓	✓	Α	Α	√	√	Α	Α
Cr LH Holberton	✓	✓	√	✓	Α	✓	✓	√	✓	√	✓	✓
Cr JC Sewell	А	✓	✓	√	✓	✓	√	√	✓	Α	✓	✓
Cr RI Trepp	√	√	✓	✓	✓	√	✓	√	√	✓	√	✓
Cr BA Ward	Α	√										

Legend:

A - Apology submitted

N/A - Not applicable, not a Councillor at that time or not a Committee Member

LoA - Leave of Absence granted by Council

ATTENDANCE AT COMMITTEE MEETINGS

	Audit	& Risk	Emer	cal gency Jement	Adv	Fire isory nittee		lia Day ours	Adv	Verge isory nittee
COUNCILLOR	Meeting Held	Meetings Attended	Meeting Held	Meetings Attended	Meeting Held	Meetings Attended	Meeting Held	Meetings Attended	Meeting Held	Meetings Attended
Cr DP Hudson	5	5	2	2	N/A	N/A	N/A	N/A	N/A	N/A
Cr RI Trepp	5	5	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Cr BA Ward	5	4	N/A	N/A	N/A	N/A	1	1	N/A	N/A
Cr LG Hagboom	N/A	N/A	N/A	N/A	1	0	N/A	N/A	1	0
Cr AJ Metcalf	N/A	N/A	N/A	N/A	1	1	N/A	N/A	N/A	N/A
Cr LH Holberton	N/A	N/A	N/A	N/A	1	1	1	1	1	1
Cr JC Sewell	N/A	N/A	N/A	N/A	N/A	N/A	1	0	N/A	N/A

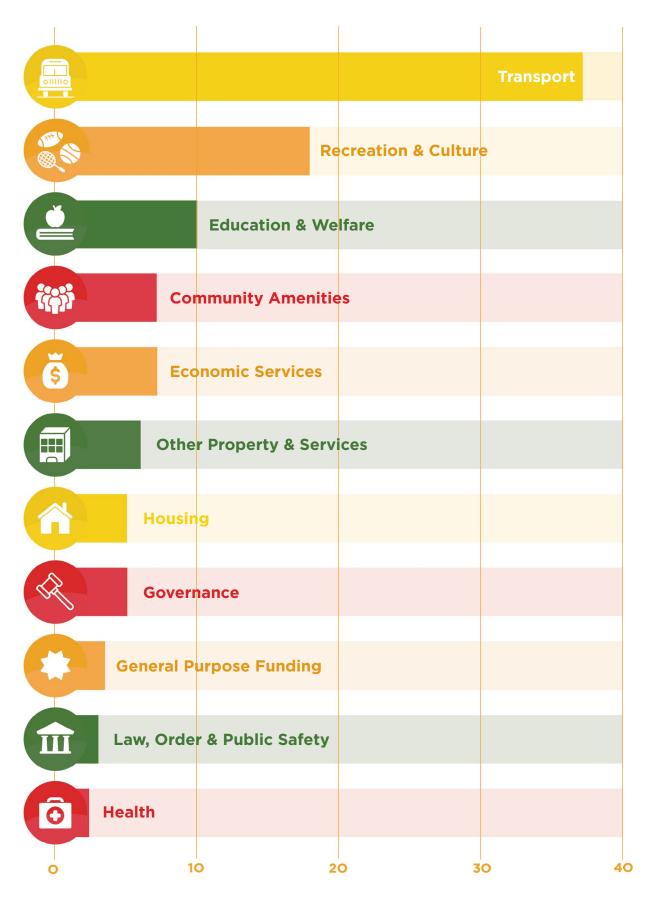
Legend:

N/A - Not applicable, not a Councillor at that time or not a Committee Member



YEAR IN REVIEW

In 2020/2021, for every \$100 the Shire of Dowerin spent:



Works & Assets

During 2020/2021 the Shire:



Replaced from the Plant Replacement Program \$372,319



Road maintenance/grading/ minor improvements \$515,954



Completed **260m** footpath repairs/replacement **\$53,629**



Completed **4.63km** reseal of roads



Maintenance Buildings & Infrastructure \$223,500



Maintenance/minor improvements to Parks & Gardens \$169,568

Development Services

During 2020/2021 the Shire:



Issued 8 building Approvals



Completed **7 Subdivisions/ Amalgamations**



Completed **O Demolition Permit**



Reached Registration of **159 Dogs**



Issued **2 Planning Approvals**



Reached Registration of 54 Cats

Media & Communication Services

During 2020/2021 the Shire:









Shire of Dowerin Facebook

Page likes have grown from 730 to 938 during FY 20/21, an increase of 28%

Dowerin Short Stay Accommodation

Facebook page likes have grown from 374 to 470 during FY 20/21 Instagram follows have grown from 215 to 279 during FY 20/21

Community Services

During 2020/2021 the Shire:



Received **2,571 Visitors** to the Short Stay



Reached **96** gym Memberships



Delivered **246 Meals** on Wheels



Submitted 6 grant Applications



Organised and held **7 Community events**



Delivered 17 Home Care Packages



INTEGRATED PLANNING & REPORTING

Strategic Community Plan

The Shire of Dowerin's Corporate Business Plan 2018-2022 aligns with the strategic initiatives identified in the Strategic Community Plan 2018-2028, reflecting our commitment to fulfilling the community's vision, goals and aspirations.

The themes and objectives identified underpin the strategies and outcomes that Council will be measured against to ensure the wishes of the community come to fruition.

Our Lifestyle

Objective: A safe, friendly and engaged community with diverse education and employment opportunities and services that meet the needs of all generations.

Our Infrastructure

Objective: Our infrastructure will drive economic and population growth, be a key enabler to the digital economy and support reliable, efficient service delivery.

Our Economy

Objective: A strong and growing local economy supported by new industry development aligned to identified economic opportunity.

Our Natural Environment

Objective: Dowerin's unique natural environment is conserved and enhanced through sustainable practices and responsible environmental management.

Our Organisation

Objective: A thriving and progressive rural community enabled by innovation in leadership, a focus on continuous improvement and adaptability to involving community needs.

Strategies are outlined in the Strategic Community Plan. Actions to achieve the outlined Strategies are identified within this plan. The following tables report on the key directions of the Strategic Community Plan.

Our Lifestyle

Completed	Ongoing	In Progress	Not Commenced	Scheduled	On Hold	To Be Completed
✓	∞	>	×		Ш	•

Theme	Our Lifestyle
Objective	A safe, friendly and engaged community with diverse education and employment opportunities and services that meet the needs of all generations.

Outcome 1 More people, particularly young people and families, live and stay in Dowerin							
No	Strategy	Pric	ority	Our	Our Role		
C1	Actively promote Dowerin as a vibrant, family friendly community with quality and diverse amenities and services		1	Facilitate			
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021		
C1.1	Continue to support the Dowerin Home Care Service	∞	∞	∞	8		
C1.2	Develop and implement an annual Community Development Plan	>	∞	∞	8		
C1.3	Develop and implement a Dowerin Marketing Plan	•	•	•	•		

Outcome 2 Sustainable management through greater collaboration and innovative governance models							
No	Strategy	Pric	rity	Our Role			
C2	Establish a 'volunteer register' which documents volunteering capacity and provides a measurable value to volunteering in Dowerin	2	2	Direct Delivery			
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021		
C2.1	Continue to maintain the Dowerin Home Care Volunteer Register	∞	8	∞	∞		
C2.2	Develop and maintain a community volunteer register	•	•	•	•		

No	Strategy	Pric	rity	Our Role	
C3	Investigate best practice in shared governance arrangements for volunteer groups to support a more sustainable volunteer base	teer groups to support a 2 Direct Deli		Delivery	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
C3.1	Facilitate best-practice governance training for community groups	8	∞	8	8

	Outcome 3 A friendly and welcoming community that all residents and visitors participate and have pride in							
No	Strategy	Priority		Our Role				
C4	C4 Targeted engagement of all sectors of the community, recognising cultural diversity		1	Direct Delivery Facilitate				
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021			
C41	Develop, implement and monitor a Communication	×	×					

×

×

No	Strategy	Prio	rity	Our Role		
C5	Provide an annual program of events that incorporates activities and opportunities	-	1	Direct Delivery Partner		
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021	
C5.1	Develop and implement an annual Community Development Plan	•	•	•	•	

	Outcome 4 Better access to quality and diverse education and training opportunities						
No	Strategy	Pric	rity	Our Role			
C1	Actively promote Dowerin as a vibrant, family friendly community with quality and diverse amenities and services	1		Advocate Facilitate			
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021		
C6.1	Continued provision of HR and payroll support for Lil' Tigers Early Years Centre	8	∞	√			
C6.2	Continued provision of a facility to support Regional Early Education & Development Inc (REED) formerly Lil' Tigers	∞ ∞		∞	8		
C6.3	Support agencies and community groups to implement youth initiatives	∞ ∞		∞	∞		
C6.4	Support agencies, businesses and community organisations to advocate for increased educational services			•	•		

C4.1

and Engagement Framework

No	Strategy	Pric	rity	Our Role		
C7	Collaborate with the Community Resource Centre to deliver training and development opportunities aligned to community needs and advocate for local businesses to support apprenticeships and further educational opportunities	1 8	k 2	Partner		
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021	
C7.1	Investigate opportunities and partnership to develop a community traineeship program		∞	∞		

Comment: Discussions with Directions regarding trainee programs are progressing

Outcome 5 Services provision meets the varying needs of different sectors of the Dowerin community

No	Strategy	Pric	ority	Our Role			
C8	Create an 'Aged Friendly Community Plan' identifying infrastructure and service delivery requirements and continue to support the Dowerin Home Care service as a priority	2	4	Direct Delivery			
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021		
C8.1	8.1 Develop and implement an 'Aged Friendly Community Plan'		∞	∞	∞		
C8.2	Continue to support the Dowerin Home Care Service			•			

No	Strategy	Pric	rity	Our Role	
С9	Support the Dowerin District High School Youth Leadership Group to provide youth led and informed social and development opportunities and experiences for young people	1 8	i 5	Direct Delivery Facilitate Partner	
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021
C9.1	Develop and implement a Strategic Youth Plan	□ ►		•	•

Our Infrastructure

Completed	Ongoing	In Progress	Not Commenced	Scheduled	On Hold	To Be Completed
✓	∞	>	×		II .	•

Theme	Our Infrastructure
Objective	Our infrastructure will drive economic and population growth, be a key enabler to the digital economy and support reliable, efficient service delivery.

	Outcome 1 Infrastructure is fit for purpose, responsibly managed and maintained							
No	Strategy	Pric	ority	Our Role				
11	Empty spaces/places review to determine and promote opportunities for the re-use and revitalisation of unused community assets		1	Direct Delivery				
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021			
11.1	Facility and Spaces audit and review completed	× -		•	•			
l1.2	Develop a Facility and Spaces Plan and implement identified strategies	× ×		×	>			
11.3	Develop and implement a Streetscaping Plan	>		•	•			

No	Strategy	Pric	ority	Our Role		
12	Develop a comprehensive asset management plan that prioritises assets and details a replacement and management schedule, that aligns to community needs		1	Direct Delivery		
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021	
12.1	Prepare a comprehensive Property Portfolio of Council's owned assets that includes 10-year replacement and management schedules		•	•		
12.2	Review the Asset Management Plan	× × ×		×	•	

	Outcome 2 Housing meets existing community need and facilities in-migration of families and workers							
No	Strategy	Priority		Our Role				
13	Undertake a housing needs analysis to identify specific housing requirements and opportunities to address gaps in the market	1		Direct Delivery				
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021			
13.1	Complete a Housing Needs Analysis	•	•					

No	Strategy	Priority Our R			Role		
14	Investigate and implement appropriate housing investment models for Dowerin	4					Delivery tner
No	Key Actions	May Oct 2020 2020		Jan 2021	Apr 2021		
14.1	Implement the Avon Well Housing Project	ш		п	П		
14.2	Identify a sustainable housing model to improve the quality of housing in Dowerin	· · · · · · · · · · · · · · · · · · ·		•			

Our Economy

Completed	Ongoing	In Progress	Not Commenced	Scheduled	On Hold	To Be Completed
✓	∞	>	×		Ш	•

Theme	Our Lifestyle
	A strong and growing local economy supported by new industry development aligned to identified economic opportunity.

Outcome 1 Available, well-marketed and appropriately provisioned commercial and industrial land entices new business establishment

No	Strategy	Priority		Our Role	
E1	Develop a Sub-Regional Industrial Land Prospectus to attract new business	1		Direct Delivery	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
E1.1	Develop a business and industry investment prospectus	×	×	×	•
E1.2	Develop and implement a Dowerin Marketing Plan	×	•	•	•

Outcome 2 Tourism is a significant contributor to the local economy and is enhanced by investment in tourism initiatives that showcase Dowerin's natural and built attributes

No	Strategy	Pric	rity	Our Role	
E2	Undertake a tourism asset and opportunity review to clearly identify target markets, tourism trends and opportunities for Dowerin to better promote offerings; encourage and support local businesses to better cater for visitors and tourists		1		Delivery
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
E2.1	Undertake a tourism audit to include attractions, services and signage	•	•	•	•
E2.2	Prepare and implement a Strategic Tourism Plan	•	•	•	•

No	Strategy	Priority		Our Role			
E3	Continued involvement in regional tourism marketing campaigns and targeted marketing of the Dowerin Short Stay Accommodation precinct	1		of the Dowerin 1			Delivery tner
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021		
E3.1	Continue to be an active member of Pioneers Pathway and Wheatbelt Way and support the development of the products	8	∞	∞	8		
E3.2	Review the Dowerin Short Stay Accommodation management model and implement identified initiatives and opportunities	×	•	•	8		
E3.3	Develop and implement a Dowerin Short Stay Accommodation marketing plan	•	•	•	•		
E3.4	Develop imagery inventory to enable marketing content	•	•	•	•		

No	Strategy	Priority		Our Role	
E4	Maintain the Wheatbelt Rail Heritage precinct as a static display whilst exploring opportunities for the transfer of ownership to private enterprise or a community group	1		Facilitate Partner	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
E4.1	Establish a Wheatbelt Rail Heritage working group and support identified initiatives to promote the precinct	•	•	П	•
E4.2	Facilitate the transfer of ownership of the locomotives and rolling stock	•	√		
E4.3	Facilitate the transfer of management of the Wheatbelt Rail Heritage Museum to an appropriate entity	×	•	•	•

Outcome 3 New industry and strengthened existing industry supports economic growth and local employment generation						
No	Strategy	Priority		Our Role		
E5	Complete a local economic development and incentivisation plan that focuses on business development and identifies industry opportunities and actions to capitalise on prospects	1		Direct Delivery		
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021	
E5.1	Develop and implement a Strategic Economic Plan					

No	Strategy	Priority		Our Role	
E6	Local businesses are supported to thrive through continued membership and promotion of the Wheatbelt Business Network; and development of a local business development strategy	1		1 Advoca Partne	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
E6.1	Facilitate the re-activation of the Dowerin Business Association	•	√		
E6.2	Advocate for increased local participation of the Wheatbelt Business Network	8	∞	∞	∞
E6.3	Facilitate the development of business development strategies and support local businesses with the implementation of identified initiatives			•	•

Our Natural Environment

Completed	Ongoing	In Progress	Not Commenced	Scheduled	On Hold	To Be Completed
✓	∞	>	×	•	II .	•

Theme	Our Environment
Objective	Dowerin's unique natural environment is conserved and enhanced through sustainable practices and responsible environmental management

	ome 1 ased community education and awareness supports the conment	preservati	on of Dowe	erin's natu	ral
No	Strategy	Priority 1		Our Role Partner	
N1	Work with environmental advocacy groups to deliver targeted education programs that support existing sustainability initiatives and encourages community ownership of recycling program				
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
N1.1	Facilitate and support the transfer of recycling program management to a community group	•	•	•	•
N1.2	Support the rollout of the Container Deposit Scheme	>		•	•
N1.3	Support recycling awareness campaigns	×	×	×	>

No	Strategy	Pric	ority	Our Role		
N2	Investigate opportunities for local level support from an environmental officer specifically exploring the reinstatement of a dedicated NRM Officer and formalise an arrangement with Wheatbelt Natural Resource Management	3		3 Partne		
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021	
N2.1	Explore opportunities to reinstate an NRM Officer in collaboration with neighbouring Shires					
N2.2	Investigate opportunities to formalise an agreement with Wheatbelt Natural Resource Management to advocate for a greater resource allocation for the Shire of Dowerin					

Outcome 2 Sustainable practices are researched and entrenched in areas such as waste management, water management and renewable energy production

No	Strategy	Pric	rity	Our Role		
N3	Large scale renewable energy production investigated for development potential in collaboration with neighbouring Shires	1		Advocate		
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021	
N3.1	Investigate opportunities for renewable energy development	×	×	•	•	

No	Strategy	Pric	rity	Our Role	
N4	Develop a long-term plan for waste management that considers infrastructure, site management and resourcing requirements to include the investigation of local processing of recycled materials		1		Delivery
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
N4.1	Develop and implement a Strategic Waste Management Plan	•		•	•

No	Strategy	Priority		Our Role	
N5	Integrate water management planning with land use planning focusing on; improved water harvesting, storage and use; water quality and salinity management	1		Direct Delivery	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
N5.1	Develop and implement a Water Management Plan	•	•	•	

Outcome 3 Sustainable infrastructure design and maintenance minimises environmental impact									
No	Strategy	Pric	rity	Our	Role				
N6	Sustainable maintenance of parks, ovals, public spaces and infrastructure through planning for water harvesting, storage and use and renewable energy installations to reduce electricity consumption	1 & 2		Direct Delivery					
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021				
N6.1	Identify and action water use reduction, recovery and re-use initiatives	>	>	>	>				
N6.2	Identify opportunities to initiate renewable energy installations	∞	∞	∞	∞				

No	Strategy	Priority		Our Role	
N7	Information packs and referrals to relevant associations for new infrastructure development include specifications for responsibly sourced and energy efficient materials and design features	1		Direct [Delivery
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
N7.1	Provide appropriate environment friendly products and design information on the Shire of Dowerin's website	×	×	×	•

Our Leaders

Completed	Ongoing	In Progress	Not Commenced	Scheduled	On Hold	To Be Completed	
✓	∞	>	×		II .	•	

Theme	Our Leaders
	A thriving and progressive rural community enabled by innovation in leadership, a focus on continuous improvement and adaptability to involving community needs.

Outcome 1 A community that is engaged and involved because of collaborative decision making and transparent communication

No	Strategy	Priority		Our Role		
L1	Specific volunteer groups and individuals are targeted for involvement in community projects that align to their areas of interest and expertise	1		Direct Delivery		
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021	
L1.1	Continue to facilitate and support identified project committees and working groups focusing on community priorities	∞	∞	∞	∞	

No	Strategy	Priority		Our Role	
L2	Communication between the Shire and community is multi-faceted and includes electronic and print media as well as in-person engagement	1		Direct Delivery	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
L2.1	Develop, implement and monitor a Communication and Engagement Framework	×	×	•	•

Outcome 2 Through effective planning, service delivery meets community needs and assets are managed to optimise life cycle costs

No	Strategy	Priority		Our Role	
L3	Develop an asset management plan and long-term financial plan consistent with identified community priorities for asset renewal and service delivery	1		Direct Delivery	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
L3.1	Conduct a comprehensive service delivery review	•	•	•	•
L3.2	Develop a suite of service delivery plans and strategies	×	×	×	×
L3.3	Integrate service delivery strategies into the asset management plan and long-term financial plan	×	×	×	×
L3.4	Conduct a facility audit and develop a master plan for future facility usage	×	×	•	•

No	Strategy	Priority		Our Role	
L4	Efficient and proactive service provision and planning that adapts to meet changing community needs as identified through regular community health checks	1		Direct Delivery	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
L4.1	Monitor and review IPR Suite of Plans	∞	∞	∞	8
L4.2	Conduct biennial Community Satisfaction Surveys	×	√		

Outcome 1 A community that is engaged and involved because of collaborative decision making and transparent communication

COIIIII	communication						
No	Strategy	Pric	Priority		Our Role		
L5	Continual review and revision of Council policy, procedures and governance frameworks to ensure responsible, efficient and effective service delivery	1		Direct Delivery			
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021		
L5.1	Ensure policies, procedures and practice are effective, transparent and aligned with corporate functions and service delivery	∞	∞	∞	∞		
L5.2	Monitor and review the Shire of Dowerin's Risk Management Framework and Profiling Tool	∞	∞	∞	∞		
L5.3	Continue to provide prudent financial controls and compliance systems	∞	∞	∞	∞		

No	Strategy	Priority		Our Role	
L6	Integrated planning evolves and adapts to meet the changing context for Dowerin	1		Direct Delivery	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
L6.1	Review IPR Framework		>	•	•
L6.2	Monitor and review IPR Suite of Plans	∞	∞	∞	8

No	Strategy	Priority		Our Role	
L7	Continue to advocate for and create partnerships that will benefit the Dowerin community through ongoing collaboration with neighbouring Shires and active participation in regional, state and national alliances	1		Direct Delivery Partner	
No	Key Actions	May 2020	Oct 2020	Jan 2021	Apr 2021
L7.1	Continue to progress regional collaboration by participating in North Eastern Wheatbelt Regional Organisation of Councils strategies and similar regional partnerships	∞	∞	∞	∞
L7.2	Work collaboratively with relevant State agencies to plan for future service and infrastructure needs	∞ ∞		∞	∞

STATUTORY REPORTING

Access & Inclusion Plan

The Shire of Dowerin's Access and Inclusion Plan (AIP) 2018-2023 was formally endorsed by Council in July 2018. The AIP is a key strategic document which outlines the Shire's approach to working towards a more accessible and inclusive community.

The Shire is required by the Disability Services Act 1993 to:

- Maintain an AIP; and
- Report on its AIP achievements within its Annual Report as well as to the Disability Services Commission.

Activities and actions undertaken during the 2020/21 year include:

- LED lighting was installed at the southern end of Stewart Street. The lighting assists with visibility reducing risk of potential injury or traffic incidents.
- Picnic furniture with wheelchair accessibility has been installed on Stewart Street.
- Additionally, a new pathway along Cottrell Street and Jackson Street provides connectivity from the main street to the recreation precinct. The pathway includes standard ramps and crossovers to ensure people with a disability can access the pathway.

Record Keeping Statement

The Shire of Dowerin is committed to the reliable and systematic management of its records, in accordance with legislative requirements and best practice standards. This report has been published in accordance with the State Records Act 2000.

Recordkeeping Plan

The Shire undertook a Recordkeeping Plan Review in early 2019 with the Review Report submitted to the State Records Office on 22 March 2019. The Review Report identified quite substantial changes to the Shire's Recordkeeping Plan. The State Records Office of WA have granted a 2-year timeframe, commencing 1 June 2019, in which to complete the necessary changes to the Recordkeeping Plan and supporting documentation. The submission date for the reviewed Recordkeeping Plan is 1 June 2021. The Shire of Dowerin has been granted an extension to complete this plan until 20 April 2022.

With the turnover of staff, implementation of other priorities and the impacts of COVID-19, work on implementing the necessary changes to the Recordkeeping Plan and supporting documentation is yet to commence.

Information Management Systems

The Shire has implemented numerous Microsoft Office 365 applications to improve business efficiencies. Developing and building the system to ensure it captures the Shire's records appropriately and aligns with business functions and operations is ongoing.

Training and Awareness

Recordkeeping inductions are held for all new employees upon commencement. This includes their responsibilities and desktop training using SharePoint. Information sessions focusing on how to use SharePoint to manage the Shire's information have been held across the organisation.



Official Conduct - Complaints Register

Section 5.121 of the Local Government Act 1995 requires a local government to maintain a register of complaints that result in an action under Section 5.110(6)(b) or (c). In accordance with Sections 5.53(2) and 5.121 of the Local Government Act 1995, the Annual Report is required to disclose the number of complaints of minor breaches received each year.

No complaints were received during 2020/21.

Freedom of Information Statement

The Freedom of Information Act 1992 gives the public a right to apply for access to documents held by the Shire of Dowerin. The Shire aims to make information available whenever possible, outside the freedom of information process.

The Shire received one valid freedom of information applications in 2020/21.

The Shire of Dowerin's Information Statement, adopted at Council's October 2020 meeting, is available on its website at www.dowerin. wa.gov.au.

Public Interest Disclosure

The Public Interest Disclosure Act 2003 facilitates the disclosure of public interest information and provides protection for those making such disclosure and those who are the subject of the disclosures. The Act also provides a system for the matters disclosed to be investigated and for appropriate action to be taken.

No disclosures were made during 2020/21 and the Shire declares that all obligations under the Public Interest Disclosure Act 2003 have been complied with.

Employees Remuneration

In accordance with Regulation 19B of the Local Government (Administration) Regulations 1996, the number of Shire employees entitled to an annual salary of \$100,000 or more are:

Salary range	Number of employees
\$100,000 to \$109,999	0
\$110,000 to \$119,999	2
\$120,000 to \$129,999	0
\$130,000 to \$139,999	0
\$140,000 to \$149,999	Ο
\$150,000 to \$159,999	1
\$160,000 to \$169,999	0
\$170,000 to \$179,999	0
\$180,000 to \$189,999	O
\$190,000 to \$199,999	0



COMMUNITY SERVICES & ECONOMIC DEVELOPMENT

Support for Community Events and Organisations

Community Group	Purpose	Value
Dowerin District High School	Preparations of jumps for school athletics carnival	\$795
Wheatbelt Way	Award for Curtin University Student Presentation - SSA Accommodation for 6 students	\$780
Dowerin Community Resource Centre	Melbourne Cup Lunch Door Prize (Shop Local voucher for butcher)	\$100
Dowerin Community	Vacation Swimming Lessons 18-24 December	\$1,348
Dowerin District High School	Interim Swimming 2021	\$935
Dowerin Child Care Committee	Printing of Football Tipping Booklets	\$300
Wheatbelt Way	Award for Curtin University Student Presentation – SSA Accommodation for 6 students	\$780
Dowerin District High School P&C	Donation toward purchasing large size gaming equipment for undercover area	\$200
Walk for the Boys	Fundraising for Men's Mental Health & Suicide Prevention - SSA Accommodation	\$120
TOTAL		\$5,358

Grants and Funding

The Shire was successful in obtaining a range of grant funds over 2020/21 including:

Funding Body	Project	Amount	Total Project Value
National Australia Day Council	Branding for Australia Day	\$1,000	\$1,000
National Australia Day Council	COVID Safe Event	\$20,059	\$27,000
Dowerin Event Management	Dowerin Community Christmas Festival	\$1,500	\$5,062
Dowerin Event Management	We are Rural Women Event	\$5,000	\$14,459
Bendigo Bank Goomalling	We are Rural Women Event	\$500	\$14,459
BBRF, Lotterywest & Development Fund	Pioneers Pathway Project	\$22,048	\$30,054



Community Services

Community Services continues to work with residents, community-based organisations and service providers to co-ordinate several community events and activities that provide social opportunities, the sharing of skills and knowledge, and the opportunity to participate as families in community events.

Event	Date
Dowerin Community Christmas Festival	18 December 2020
Australia Day Celebrations	26 January 2021
We are Rural Women	24 March 2021
Dowerin Triathlon	27 March 2021
Youth Skatepark Workshop	16 April 2021
ANZAC Day	25 April 2021
Dowerin Do Over	29 - 30 April 2021
Student Leadership Event	25 May 2021

Citizen of the Year Award

Rob Proud was awarded Citizen of the Year at the annual Australia Day celebrations, for his tireless and selfless contribution towards to Dowerin community.

Phil Pickering was awarded Senior Citizen of the Year for his ongoing support and contribution to the Dowerin Community.



Scheepers Family receiving Citzenship certificates

In addition to the above events, the Shire President conducted one Citizenship Ceremony throughout the year. The ceremony took place in Cadoux with the family surrounded by friends and the Cadoux community, Congratulations to Koert, Elizabeth, Ruhan and Ruben Scheepers.

Economic Development

The Shire of Dowerin continues to be involved in regional tourism and participates in regional marketing campaigns. Council is an active member of Pioneers' Pathway and Wheatbelt Way. Examples of campaigns include:

- Australia's Golden Outback Holiday Planner
- Caravan & Camping Trade Show
- Eastern Wheatbelt Holiday Planner
- Pioneers' Pathway Trail
- Western Australia Weekend Features
- Wheatbelt Way App & Instagram
- · Wheatbelt Way Drive Trail

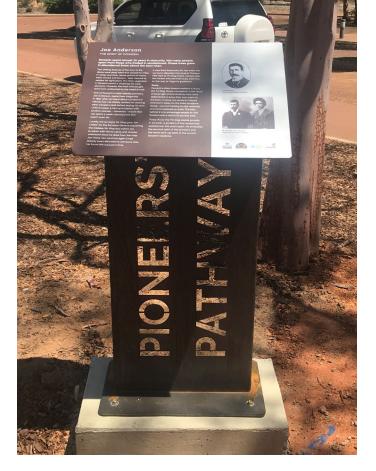
LRCIP Funding Projects

Local Road and Community Infrastructure Program (LRCIP), funded by the Australian Government, supported local councils to deliver priority local road and community infrastructure projects across Australia, supporting jobs and the resilience of local economies to help communities bounce back from the COVID-19 pandemic.

The Shire of Dowerin received two allocations and utilised the funding to improve functionality or upgrade identified facilities, enhance the aesthetics of the township and renew recognised assets.

Phase 1 \$383,743

- · Administration Roof renewed
- Amery Acres Waste Facility Fence extended
- · Archive Room refurbished
- Dowerin Community Club constructed an entrance statement
- Dowerin Oval Perimeter Fence renewed
- Lessor Hall installed air-conditioning
- Pioneer's Pathway installed interpretative signage
- Short Stay Accommodation installed RV friendly caravan bays
- Short Stay Accommodation constructed an entrance statement
- Stewart Street enhanced main street
- Stewart Street LED Lighting Upgrade Stage 1
- Tin Dog Walk & Bird Hide Stage 1 refurbished



Phase 2 \$273,469

- Administration Office refurbishment
- Recreation Centre refurbishment (to be completed in 2022)
- Irrigation Project installation (to be completed in 2022)

Pioneers' Pathway

The Shire of Dowerin and Pioneers' Pathway, through funding from BBRF, Lotterywest and Development Fund, undertook product development for the drive trail. Dowerin worked alongside local resident Diane Hatwell to collect information on the local Dowerin pioneers and develop interpretive signage to share their stories with the community and visitors to Dowerin. Along with the creation of four pioneering stories, a new Tin Dog was formed to showcase the women who impact the pioneering era, the new Tin Dog named Rosey sits along Stewart Street and has a raised paw pointing to the Dowerin Community Resource Centre. The Shire thanks Dowerin Engineering for there hard work, design and construction of Rosey.

The four pioneering stories included Eva Stacy, Eugene O'Shaughnessy, Couper Sisters and Joe Anderson. To accompany the Rosey & Rusty was two new signs to replicate the design of the pioneering stories.

EXCITING COMMUNITY ACTIVITIES

Dowerin Do Over

The Shire of Dowerin was fortunate enough to be selected as the pilot town for the Town Team Movement showcase to the Wheatbelt. Town Team Movement are a not-for-profit social enterprise who assist in enabling local communities and government to connect, organise and act to regenerate the fabric of neighbourhood and to create better places.

The Dowerin Do Over consisted of a two-day part conference part activation of Dowerin. The Do Over was sponsored by RAC, NEWROC, Wheatbelt Business Network, Edith Cowan University and the Shire of Dowerin.

Prior to the Dowerin Do Over, community members were included in a community workshop to discuss with Town Team Movement what projects they believe could be completed along the main street of Dowerin. The projects included a revamp of the empty block next to the Dowerin Butcher, a revamp of

the book exchange at the Dowerin Community Resource Centre, an art project to be located at the corner of Stewart Street & Goldfields Road, re-designing the internal layout of the Dowerin Community Resource Centre to ensure the facility is welcoming to the community and visitors and lastly a street festival at the end of the conference for the entire Dowerin Community to enjoy.

As a result of the workshop several community working groups were formed who with assistance of the Shire undertook the projects both in the lead up to and during the Thursday & Friday of the Dowerin Do Over.

The Dowerin Do Over brought over 100 people to Dowerin during the 29th & 30th of April, these people attended the Dowerin Do Over conference which showcased community activation with over 20 guest speakers across 6 venues in Dowerin.





We are Rural Women

Dowerin hosted a women's event labelled GWN7 Dowerin Machinery Field Days presents We are Rural Women. The event was sold out and brought over 110 women to Dowerin to showcase the power of regional women.

The event was aligned with the Western Australia Government Gender Equality Plan which focused on three of the four main priority areas: Health & Wellbeing, Economic Independence and Leadership. Dowerin Event Management was the major sponsor for the event.

The day was empowering, uplifting and showcased what can be achieved by women supporting women.

WORKS & ASSETS

Road Construction & Maintenance	
Road & Footpath Maintenance	\$1,036,609
LCRIP Funded Jackson Street & Cottrell Street Footpath Construction	\$53,629
Roads to Recovery - Dowerin-Koorda Road	\$268,819
Roads to Recovery - Koorda-Wongan Hills Road	\$109,399
Regional Roads Group - Koomberkine North	\$396,947
Regional Roads Group - Dowerin-Kalannie Road	\$192,886
Regional Roads Group - Dowerin-Kalannie Road	\$73,320
Total Cost - Road Construction & Maintenance	\$2,131,609

PLANT REPLACEMENT	Purchase	Trade/Disposal
Heavy Plant - Bomag Multi Tyre Roller	\$166,950	\$20,000
Heavy Plant - Caterpillar Smooth Drum Roller	\$154,500	0
Light Plant - Electronic Diesel Fuel Bowser	\$10,032	0
Light Plant - Ford Ranger Ute 4x4	0	\$35,976
Light Plant - Toyota Hilux 4x4 (Replaced by Toyota Hilux 4x4)	\$49,100	\$45,682
Light Plant - Toyota Hilux 4x4 (Replaced by Toyota Fortuner)	\$45,908	\$47,500
Total Cost - Plant Replacement	\$426,490	\$149,158

Capital Projects	
Entrance/Streetscape Project - SSA & DCC	\$69,150
Main Street Improvements	\$59,652
Waste Facility Perimeter Fencing	\$8,125
Street Lighting LED Upgrade	\$9,818
Pioneer Pathway Project includes Tin Dog Replica	\$41,174
Tin Dog Walk Stage 1	\$5,546
Internet Connectivity Upgrade Administration	\$9,346
Short Stay Accommodation Caravan Bay Extension	\$47,643
Oval Perimeter Fence Extension	\$58,319
Information Bays	\$6,988
Total Cost - Capital Projects	\$315,761



CHSP

The Commonwealth Home Support Programme (CHSP) services are provided through Dowerin Home Care (DHC), jointly funded by the Australian Government's Department of Health and Shire of Dowerin.

Our Home Care Service provides an invaluable service that assists people to stay in their own homes. The service is provided with funding from two separate sections of the Federal Department of Health, CHSP-Commonwealth Home Support Program (low level care) and HCP-Home Care Packages (low to high level care, levels 1-4).

Throughout the course of the year, the dedicated staff of four provided a variety of services to assist the clients. The assistance which can be provided is assessed as required may include personal care - showering/grooming/dressing, domestic assistance - household cleaning/grocery shopping/laundry, garden home maintenance, medication support and administration, social support for individuals and group Gentle Gym, transport to local businesses/medical appointments, meals on wheels and meal preparation for approximately 45 clients and carers.

Under the HCP program clients can choose to use their funding for home modifications, equipment, contractor services and for Lite N Easy meals. These are not options under the CHSP program.

COVID-19 has meant staff have had to adapt their delivery of these services. Staff still social distance when with the client as far as practicable for tasks such as the signing of documents and ensuring all parties have been vaccinated. All services have resumed as they were prior to the first COVID-19 lockdown but are modified to ensure everyone's safety.

We received numerous client referrals for Commonwealth Home Support Program services in this period either from the My Aged Care Portal, RAS (Regional Assessment Service or from ACAT (Aged Care Assessment Team). These referrals and acceptances took the place of some clients who transitioned to full time care. The majority of HCP acceptances were from the client contacting us directly to see if we could assist them.

Active seniors enjoy the Gentle Gym sessions offered on Mondays and Thursdays and the annual Seniors Games held in Northam. The Perpetual Trophy was won by another town this year. Congratulations to all involved and thank you for the support from the Shire for donating the bus.

The Christmas Party this year was held at the Dowerin Hotel, a fantastic 3 course meal was enjoyed by all. A number of the clients travelled from Koorda & Wyalkatchem to attend. It was a great afternoon.

We would like to thank all the clients and carers for their patience and support over the past 12 months with the many changes that have gone on, the change in location, changes in staff and all the other small bits and pieces.



Financial Reports 2020/21

SHIRE OF DOWERIN

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2021

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COMMUNITY VISION

Dowerin will be a thriving and growing rural community which offers lifestyle choice for all generations, is progressive in environmental management and is a preferred location for business development.

Principal place of business: 13 Cottrell Street DOWERIN WA 6461

SHIRE OF DOWERIN FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Local Government Act 1995 Local Government (Financial Management) Regulations 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the Shire of Dowerin for the financial year ended 30 June 2021 is based on proper accounts and records to present fairly the financial position of the Shire of Dowerin at 30 June 2021 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the	17th	day of	February	2022
			2 mcca	W
			Chief Executive Off	icer
		<u>-</u>		
			Rebecca McCal	

		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
Revenue				
Governance		27	500	323
General purpose funding		2,914,421	2,201,760	2,987,834
Law, order, public safety		37,769	36,000	65,808
Health		1,217	2,600	(622)
Education and welfare		518,190	463,365	423,444
Housing		160,475	146,500	136,805
Community amenities		264,098	275,100	272,230
Recreation and culture		66,692	58,400	82,549
Transport		1,156,697	157,272	147,526
Economic services		222,408	131,405	152,562
Other property and services		140,832	66,200	160,054
		5,482,826	3,539,102	4,428,513
Expenses				
Governance		(383,266)	(432,792)	(570,655)
General purpose funding		(178,249)	(196,631)	(211,142)
Law, order, public safety		(137,062)	(141,949)	(184,432)
Health		(35,597)	(55,047)	(39,877)
Education and welfare		(580,531)	(502,343)	(511,318)
Housing		(280,467)	(217,824)	(163,852)
Community amenities		(398,139)	(427,885)	(367,240)
Recreation and culture		(987,196)	(912,820)	(1,012,120)
Transport		(2,535,239)	(1,726,844)	(1,974,112)
Economic services		(462,981)	(449,951)	(391,748)
Other property and services		(276,842)	(17,292)	(121,087)
		(6,255,569)	(5,081,378)	(5,547,583)
Finance Costs		()	()	((-)
Housing		(9,285)	(9,375)	(9,646)
Recreation and culture		(8,340)	(8,533)	(11,574)
Transport		(1,689)	(2,730)	0
Economic services	- 4- 1	(20,880)	(21,122)	(22,022)
	2(b)	(40,194)	(41,760)	(43,242)
		(812,937)	(1,584,036)	(1,162,312)
Non-operating grants, subsidies and contributions	2(a)	1,237,358	3,820,864	1,104,342
Profit on disposal of assets	10(a)	88,072	92,467	5,786
(Loss) on disposal of assets	10(a)	(8,776)	(5,794)	(11,517)
Fair value adjustments to financial assets at fair value through	ι σ(α)	(0,1.0)	(0,7 0 1)	(11,011)
profit or loss		2,804	0	0
		1,319,458	3,907,537	1,098,611
				(00 = 0.1)
Net result for the period		506,521	2,323,501	(63,701)
Other comprehensive income				
Items that will not be reclassified subsequently to profit or loss				
Changes in asset revaluation surplus	12	0	0	32,004,728
-				
Total other comprehensive income for the period		0	0	32,004,728
Total comprehensive income for the period		506,521	2,323,501	31,941,027

NOTE Actual Budget Actual Revenue S S S S S S S S S			2021	2021	2020
Rates		NOTE	Actual	Budget	Actual
Rates 25(a) 1,409,586 1,400,150 1,402,771 Operating grants, subsidies and contributions 2(a) 3,232,273 1,280,232 2,031,369 Fees and charges 2(a) 483,977 442,150 418,193 Service charges 25(c) 145,045 166,000 168,495 Interest earnings 2(a) 25,745 37,205 48,819 Other revenue 2(a) 186,200 213,365 358,866 5,482,826 3,539,102 4,428,513 Expenses Employee costs (1,683,886) (1,829,973) (1,991,182) Materials and contracts (2,122,633) (1,514,958) (1,460,564) Utility charges (162,226) (158,230) (189,395) Depreciation on non-current assets 10(b) (1,993,364) (1,333,450) (1,599,951) Interest expenses 2(b) (40,194) (41,760) (43,242) Insurance expenses 2(b) (129,417) (113,750) (118,022) Other expenditure			\$	\$	\$
Operating grants, subsidies and contributions 2(a) 3,232,273 1,280,232 2,031,369 Fees and charges 2(a) 483,977 442,150 418,193 Service charges 25(c) 145,045 166,000 168,495 Interest earnings 2(a) 25,745 37,205 48,819 Other revenue 2(a) 186,200 213,365 358,866 5,482,826 3,539,102 4,428,513 Expenses Employee costs (1,683,886) (1,829,973) (1,991,182) Materials and contracts (2,122,633) (1,514,958) (1,460,564) Utility charges (162,226) (158,230) (189,395) Depreciation on non-current assets 10(b) (1,993,364) (1,333,450) (1,599,951) Interest expenses (129,417) (113,750) (118,022) Interest expenses (129,417) (113,750) (118,022) Other expenditure 2(b) (164,043) (131,1017) (188,469) Fees and charges (1,226,33) (1,514,958) (1,514,958) Other expenditure 2(b) (164,043) (131,1017) (188,469) Other expenditure 2(a) 1,237,358 3,820,864 1,104,342 Profit on asset disposals 10(a) 88,072 92,467 5,786 (Loss) on asset disposals 10(a) (8,776) (5,794) (11,517) Fair value adjustments to financial assets at fair value through profit or loss 1,319,458 3,907,537 1,098,611 Net result for the period 506,521 2,323,501 (63,701)	Revenue				
Fees and charges 2(a)	Rates	25(a)	1,409,586	1,400,150	1,402,771
Service charges 25(c) 145,045 166,000 168,495 Interest earnings 2(a) 25,745 37,205 48,819 Other revenue 2(a) 186,200 213,365 358,866 5,482,826 3,539,102 4,428,513 Expenses Employee costs (1,683,886) (1,829,973) (1,991,182) Materials and contracts (2,122,633) (1,514,958) (1,460,564) Utility charges (162,226) (158,230) (189,395) Depreciation on non-current assets 10(b) (1,993,364) (1,333,450) (1,599,951) Interest expenses (129,417) (113,750) (118,022) Other expenditure 2(b) (164,043) (131,017) (188,469) (6,295,763) (5,123,138) (5,590,825) (1,683,886) (1,829,973) (1,584,036) (1,599,951) (1,693,364) (1,333,450) (1,599,951) (1,993,364) (1,31,017) (188,469) (6,295,763) (5,123,138) (5,590,825) (6,295,763) (5,123,138) (5,590,825) (812,937) (1,584,036) (1,162,312) Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Profit on asset disposals 10(a) (8,776) (5,794) (11,517) Fair value adjustments to financial assets at fair value through profit or loss 2,804 0 0 Other comprehensive income 1,319,458 3,907,537 1,098,611 Net result for the period 506,521 2,323,501 (63,701)	Operating grants, subsidies and contributions	2(a)	3,232,273	1,280,232	2,031,369
Interest earnings		2(a)	483,977	442,150	418,193
Other revenue 2(a) 186,200 213,365 358,866 5,482,826 3,539,102 4,428,513 Expenses Employee costs (1,683,886) (1,829,973) (1,991,182) Materials and contracts (2,122,633) (1,514,958) (1460,564) Utility charges (162,226) (158,230) (189,395) Depreciation on non-current assets 10(b) (1,993,364) (1,333,450) (1,599,951) Interest expenses 2(b) (40,194) (41,760) (43,242) Insurance expenses (129,417) (113,750) (118,022) Other expenditure 2(b) (164,043) (131,017) (188,469) (6,295,763) (5,123,138) (5,590,825) (812,937) (1,584,036) (1,162,312) Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Profit on asset disposals 10(a) 88,072 92,467 5,786 (Loss) on asset disposals 10(a) 8,776 (5,794) (11,517) <t< td=""><td>Service charges</td><td>25(c)</td><td>145,045</td><td>166,000</td><td>168,495</td></t<>	Service charges	25(c)	145,045	166,000	168,495
Expenses Employee costs Materials and contracts Utility charges Depreciation on non-current assets Interest expenses (1,683,886) (1,829,973) (1,991,182) (1,460,564) (1,893,386) (1,514,958) (1,460,564) (1,893,364) (1,333,450) (1,599,951) (1,991,364) (1,333,450) (1,599,951) (1,991,364) (1,333,450) (1,599,951) (1,991,364) (1,333,450) (1,599,951) (1,991,364) (1,333,450) (1,180,22) (129,417) (113,750) (118,022) (118,022) (164,043) (131,017) (188,469) (6,295,763) (5,123,138) (5,590,825) (812,937) (1,584,036) (1,162,312) Non-operating grants, subsidies and contributions (6,295,763) (812,937) (1,584,036) (1,162,312) Non-operating grants, subsidies and contributions (88,072) (1,512,138) (1,590,825) (1,512,131) (1,512,131) (1,513,131)	Interest earnings	2(a)	25,745	37,205	48,819
Expenses Employee costs Materials and contracts Utility charges Depreciation on non-current assets Insurance expenses Other expenditure Expenses Employee costs Materials and contracts Utility charges (2,122,633) (1,514,958) (1,460,564) (162,226) (158,230) (189,395) (189,395) (1,514,958) (1,460,564) (1,333,450) (1,599,951) (1,	Other revenue	2(a)	186,200	213,365	358,866
Employee costs (1,683,886) (1,829,973) (1,991,182)			5,482,826	3,539,102	4,428,513
Employee costs (1,683,886) (1,829,973) (1,991,182)					
Materials and contracts (2,122,633) (1,514,958) (1,460,564) Utility charges (162,226) (158,230) (189,395) Depreciation on non-current assets 10(b) (1,993,364) (1,333,450) (1,599,951) Insurance expenses 2(b) (40,194) (41,760) (43,242) Insurance expenses (129,417) (113,750) (118,022) Other expenditure 2(b) (164,043) (131,017) (188,469) (6,295,763) (5,123,138) (5,590,825) (812,937) (1,584,036) (1,162,312) Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Profit on asset disposals 10(a) 88,072 92,467 5,786 (Loss) on asset disposals 10(a) (8,776) (5,794) (11,517) Fair value adjustments to financial assets at fair value through profit or loss 2,804 0 0 0 0 0 0 0 1,319,458 3,907,537 1,098,611 Net result for the period 506,521 2,323,501 (63,701)	Expenses				
Utility charges Depreciation on non-current assets Depreciation on non-current (1,599,951) Depreciation (1,594,040) Depreciation (1,594,040) Depreciation (1,41,760) Depreciation	Employee costs		(1,683,886)	(1,829,973)	(1,991,182)
Depreciation on non-current assets 10(b) (1,993,364) (1,333,450) (1,599,951)	Materials and contracts		(2,122,633)	(1,514,958)	(1,460,564)
Interest expenses Insurance expenses Other expenditure 2(b) (129,417) (113,750) (118,022) (129,417) (113,750) (118,022) (129,417) (113,750) (118,022) (164,043) (131,017) (188,469) (6,295,763) (5,123,138) (5,590,825) (812,937) (1,584,036) (1,162,312) Non-operating grants, subsidies and contributions (104) (104) (105,705) (105,705) (1	Utility charges		(162,226)	(158,230)	(189,395)
Insurance expenses	Depreciation on non-current assets	10(b)	(1,993,364)	(1,333,450)	(1,599,951)
Other expenditure 2(b) (164,043) (131,017) (188,469) (6,295,763) (5,123,138) (5,590,825) (812,937) (1,584,036) (1,162,312) Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Profit on asset disposals 10(a) 88,072 92,467 5,786 (Loss) on asset disposals 10(a) (8,776) (5,794) (11,517) Fair value adjustments to financial assets at fair value through profit or loss 2,804 0 0 0 1,319,458 3,907,537 1,098,611 Net result for the period 506,521 2,323,501 (63,701) Other comprehensive income Items that will not be reclassified subsequently to profit or loss	Interest expenses	2(b)	(40,194)	(41,760)	(43,242)
Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342	Insurance expenses		(129,417)	(113,750)	(118,022)
Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342	Other expenditure	2(b)			(188,469)
Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Profit on asset disposals 10(a) 88,072 92,467 5,786 (Loss) on asset disposals 10(a) (8,776) (5,794) (11,517) Fair value adjustments to financial assets at fair value through profit or loss 2(a) 1,237,358 3,820,864 1,104,342 92,467 5,786 (5,794) (11,517) 2,804 0 0 0 1,319,458 3,907,537 1,098,611 Net result for the period Other comprehensive income Items that will not be reclassified subsequently to profit or loss			(6,295,763)	(5,123,138)	(5,590,825)
Profit on asset disposals (Loss) on asset disposals (Loss) on asset disposals Fair value adjustments to financial assets at fair value through profit or loss 10(a)			(812,937)	(1,584,036)	(1,162,312)
Profit on asset disposals (Loss) on asset disposals (Loss) on asset disposals Fair value adjustments to financial assets at fair value through profit or loss 10(a)					
(Loss) on asset disposals Fair value adjustments to financial assets at fair value through profit or loss 10(a) (8,776) (5,794) (11,517) 2,804 0 0 0 1,319,458 3,907,537 1,098,611 Net result for the period Other comprehensive income Items that will not be reclassified subsequently to profit or loss					1,104,342
Fair value adjustments to financial assets at fair value through profit or loss 2,804 0 0 1,319,458 3,907,537 1,098,611 Net result for the period 506,521 2,323,501 (63,701) Other comprehensive income Items that will not be reclassified subsequently to profit or loss	·	` '		92,467	•
through profit or loss 2,804 0 0 1,319,458 3,907,537 1,098,611 Net result for the period 506,521 2,323,501 (63,701) Other comprehensive income Items that will not be reclassified subsequently to profit or loss	(Loss) on asset disposals	10(a)	(8,776)	(5,794)	(11,517)
through profit or loss 1,319,458 3,907,537 1,098,611 Net result for the period 506,521 2,323,501 (63,701) Other comprehensive income Items that will not be reclassified subsequently to profit or loss			2 804	0	0
Net result for the period 506,521 2,323,501 (63,701) Other comprehensive income Items that will not be reclassified subsequently to profit or loss	through profit or loss				
Other comprehensive income Items that will not be reclassified subsequently to profit or loss			1,319,458	3,907,537	1,098,611
Other comprehensive income Items that will not be reclassified subsequently to profit or loss					
Items that will not be reclassified subsequently to profit or loss	Net result for the period		506,521	2,323,501	(63,701)
Items that will not be reclassified subsequently to profit or loss					
	Other comprehensive income				
Changes in asset revaluation surplus 12 0 32,004,728					
	Changes in asset revaluation surplus	12	0	0	32,004,728
Total other comprehensive income for the period 0 32,004,728	Total other comprehensive income for the period		0	0	32,004,728
Total comprehensive income for the period 506,521 2,323,501 31,941,027	Total comprehensive income for the period		506,521	2,323,501	31,941,027

SHIRE OF DOWERIN STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

	NOTE	2021	2020
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	3	1,960,401	1,212,407
Trade and other receivables	6	490,896	268,604
Other financial assets	5(a)	2,280,139	1,851,073
Inventories	7	14,603	3,051
TOTAL CURRENT ASSETS		4,746,039	3,335,135
NON-CURRENT ASSETS			
Trade and other receivables	6	20,477	34,282
Other financial assets	5(b)	55,355	52,551
Property, plant and equipment	8	19,524,985	19,880,681
Infrastructure	9	58,749,854	58,602,967
TOTAL NON-CURRENT ASSETS	•	78,350,671	78,570,481
		-,,-	-,, -
TOTAL ASSETS		83,096,710	81,905,616
CURRENT LIABILITIES			
Trade and other payables	13	392,393	421,179
Other liabilities	14	704,013	126,641
Borrowings	15(a)	187,197	144,043
Employee related provisions	16	171,845	192,102
TOTAL CURRENT LIABILITIES		1,455,448	883,965
NON-CURRENT LIABILITIES			
Borrowings	15(a)	1,300,570	1,182,149
Employee related provisions	16	29,632	34,963
TOTAL NON-CURRENT LIABILITIES	. •	1,330,202	1,217,112
		,, -	, ,
TOTAL LIABILITIES		2,785,650	2,101,077
NET ASSETS		80,311,060	79,804,539
EQUITY Retained surplus		31,693,071	31,615,618
Reserves - cash/financial asset backed	4	2,280,141	1,851,073
Revaluation surplus	12	46,337,848	46,337,848
TOTAL EQUITY	12	80,311,060	79,804,539
TOTAL EQUIT		00,311,000	19,004,039

	NOTE	RETAINED SURPLUS	RESERVES CASH/FINANCIAL ASSET BACKED	REVALUATION SURPLUS	TOTAL EQUITY
		\$	\$	\$	\$
Balance as at 1 July 2019		31,284,922	2,245,470	14,333,120	47,863,512
Comprehensive income Net result for the period		(63,701)	0	0	(63,701)
Other comprehensive income	12	0	0	32,004,728	32,004,728
Total comprehensive income	_	(63,701)	0	32,004,728	31,941,027
Transfers from reserves	4	1,116,153	(1,116,153)	0	0
Transfers to reserves	4	(721,756)	721,756	0	0
Balance as at 30 June 2020	<u>-</u>	31,615,618	1,851,073	46,337,848	79,804,539
Comprehensive income					
Net result for the period		506,521	0	0	506,521
Total comprehensive income	_	506,521	0	0	506,521
Transfers to reserves	4	(429,068)	429,068	0	0
Balance as at 30 June 2021	_	31,693,071	2,280,141	46,337,848	80,311,060

S S S S Receipts Rates 1,409,419 1,400,150 1,399,380 Operating grants, subsidies and contributions 3,718,215 1,430,232 2,184,878 Fees and charges 445,533 442,150 418,193 Service charges 146,045 166,000 168,495 Interest received 25,745 37,205 48,819 Goods and services tax received 30,7773 500,000 294,266 Other revenue 186,200 213,365 358,866 Other revenue 186,200 213,365 358,866 Other revenue 186,200 1,1514,961 (1,404,428) Employee costs (1,709,474 (1,829,973 2,013,814) Employee costs (1,709,474 (1,829,973 4,189,102 4,872,897 Payments (1,62,280) (1,514,961 (1,406,424) Utility charges (162,280) (1,514,961 (1,408,424) Utility charges (1,224,968 (1,224,968) (1,224,968) Utility charges (1,224,478) Utility charges (1			2021	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES Receipts Rates 1,409,419 1,400,150 1,399,380 Captaing grants, subsidies and contributions 3,718,215 1,430,232 2,184,878 445,533 444,150 418,1879 Captaing grants and charges 445,533 442,150 418,1879 Captaing grants and charges 445,533 442,150 418,1879 Captaing grants and charges 445,045 166,000 168,495 Captaing grants are ceived 25,745 37,205 48,819 Captaing grants are ceived 307,773 500,000 294,268 Captaing grants are ceived 6,237,930 4,189,102 4,872,897 Captaing are ceived 6,237,930 4,189,102 4,872,897 Captaing are ceived 6,237,930 4,189,102 4,872,897 Captaing are ceived 6,237,930 4,189,102 4,365,103 Captaing are ceived 6,237,930 4,189,303 Captaing are ceived 6,238,103 Captaing are ceived		NOTE	Actual	Budget	Actual
Rates 1,409,419 1,400,150 1,399,380 Operating grants, subsidies and contributions 3,718,215 1,430,232 2,184,678 Fees and charges 445,533 442,150 418,193 Service charges 148,045 166,000 168,495 Interest received 25,745 37,205 48,819 Goods and services tax received 307,773 500,000 294,266 Other revenue 186,200 213,365 338,866 Fayments 6,237,930 4,189,102 4,872,897 Payments Employee costs (1,709,474) (1,829,973) (2,013,814) Materials and contracts (2,162,800) (1,514,961) (1,406,426) Utility charges (162,228) (158,230) (1,983,95) Interest expenses (40,365) (41,760) (43,803) Insurance paid (129,417) (113,022) (43,803) Other expenditure (144,043) (11,177,01) (148,629) Other expenditure (144,043) (11,017,17) (148,689)	CACH ELONIC EDOM OPEDATINO ACTIVITIES		\$	\$	\$
Rates					
Operating grants, subsidies and contributions 3,718,215 1,430,232 2,184,878 Fees and charges 145,045 342,533 442,150 418,193 Service charges 145,045 166,000 168,495 Interest received 30,7773 50,000 294,266 Cods and services tax received 186,200 213,365 358,866 Other revenue 186,200 213,365 358,866 Chilly charges (1,709,474) (1,829,973) (2,013,814) Materials and contracts (2,162,800) (1,514,961) (1,406,426) Utility charges (162,226) (158,230) (198,395) Interest expenses (40,385) (41,760) (43,863) Insurance paid (129,417) (13,750) (118,022) Goods and services tax paid (386,219) (500,000) (321,178) Other expenditive (164,043) (113,170) (148,469) Net cash provided by (used in) (17,454,544) (4,289,691) (4,281,107) Payments for financial assets at amortised cost (429			1 400 440	1 400 150	1 200 200
Fees and charges 445,533 442,150 418,193 Service charges 145,045 166,000 168,495 Interest received 25,745 37,205 48,819 Goods and services tax received 307,773 500,000 294,266 Other revenue 6,237,930 4,189,102 4,872,897 Payments (1,709,474) (1,829,973) (2,013,814) Materials and contracts (2,162,800) (1,514,961) (1,406,426) Utility charges (162,226) (158,230) (189,395) Insurance paid (40,365) (41,760) (43,803) Insurance paid (40,365) (41,760) (43,803) Insurance paid (40,365) (41,760) (43,803) Insurance paid (40,365) (40,365) (41,760) (43,803) Under expenditure (40,365) (40,365) (40,365) (40,365) (42,806) 0 0 0 0 1,424,476 (4,281,107) (18,469) 4,428,669) 1,428,469 4,428,669 4,428,669					
Service charges 145,045 166,000 168,495 166 (200 25,745 37,205 48,819 307,773 500,000 294,266 26,237,330 213,365 358,866 237,330 4,189,102 4,872,897 2,789	, ee				
Interest received 25,745 37,205 48,819 Goods and services tax received 307,773 500,000 294,266 186,200 213,365 358,866 6,237,930 4,189,102 4,872,897 2,978 2,978 2,013,865 358,866 4,189,102 4,872,897 2,978 2,013,814 3,878,857 2,168,230 1,514,961 1,406,426	——————————————————————————————————————			·	·
Goods and services tax received Other revenue 307,773 500,000 294,266 Other revenue 186,200 213,365 358,866 Employee costs (2,162,800) (1,514,961) (1,406,426) Materials and contracts (2,162,800) (1,514,961) (1,406,426) Utility charges (162,226) (158,230) (189,395) Interest expenses (40,365) (41,760) (43,803) Insurance paid (129,417) (113,750) (118,022) Goods and services tax paid (386,219) (500,000) (321,178) Other expenditure (164,043) (131,017) (188,469) Net cash provided by (used in) operating activities 17 1,483,386 (100,589) 591,790 CASH FLOWS FROM INVESTING ACTIVITIES 17 1,483,386 (100,589) 591,790 Payments for financial assets at amortised cost (429,066) 0 0 0 Payments for purchase of property, plant & equipment 8(a) (551,290) (964,328) (509,597) Payments for construction of infrastructure <td< td=""><td>· · · · · · · · · · · · · · · · · · ·</td><td></td><td></td><td>·</td><td>•</td></td<>	· · · · · · · · · · · · · · · · · · ·			·	•
Differ revenue 186,200 213,365 358,866 6,237,930 4,189,102 4,872,897 Payments				·	·
Payments				•	•
Payments Employee costs Employee costs (1,709,474) (1,829,973) (2,013,814)	Other revenue				
Employee costs (1,709,474) (1,829,973) (2,013,814) Materials and contracts (2,162,800) (1,514,961) (1,406,426) Utility charges (162,226) (158,230) (189,395) Interest expenses (40,365) (41,760) (43,803) Insurance paid (129,417) (113,750) (118,022) (2005 and services tax paid (386,219) (500,000) (321,178) Other expenditure (164,043) (131,017) (188,469) (4,754,544) (4,289,691) (4,281,107) Net cash provided by (used in) operating activities 17 1,483,386 (100,589) 591,790 (4,281,107) Other expenditure (4,289,691) (4,289,691) (4,289,691) (4,289,691) Other expenditure (4,289,691) (4,289,691) (4,289,691) Other expenditure (4,289,691) Other ex	Permante		6,237,930	4,189,102	4,872,897
Materials and contracts (2,162,800) (1,514,961) (1,406,426) Utility charges (162,226) (158,230) (189,395) Interest expenses (40,365) (41,760) (43,803) Insurance paid (129,417) (113,750) (118,022) Goods and services tax paid (386,219) (500,000) (321,178) Other expenditure (164,043) (131,017) (188,469) Net cash provided by (used in) operating activities (4,754,544) (4,289,691) (4,281,107) CASH FLOWS FROM INVESTING ACTIVITIES Payments for financial assets at amortised cost (429,066) 0 0 Payments for purchase of property, plant & equipment 8(a) (651,290) (964,328) (509,597) Payments for construction of infrastructure 9(a) (1,378,657) (4,038,856) (1,244,478) Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Proceeds from financial assets at amortised cost - term deposits 0 0 394,396 Net cash provided by (used in) investment activities <td></td> <td></td> <td>(4.700.474)</td> <td>(4.000.070)</td> <td>(0.040.044)</td>			(4.700.474)	(4.000.070)	(0.040.044)
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Payments for financial assets at amortised cost Payments for purchase of property, plant & equipment 8(a) (651,290) (964,328) (509,597)	operating activities	17	1,483,386	(100,589)	591,790
Payments for financial assets at amortised cost Payments for purchase of property, plant & equipment 8(a) (651,290) (964,328) (509,597)	CACH ELOWS EDOM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment 8(a) (651,290) (964,328) (509,597) Payments for construction of infrastructure 9(a) (1,378,657) (4,038,856) (1,244,478) Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Proceeds from financial assets at amortised cost - term deposits 0 0 394,396 Proceeds from sale of property, plant & equipment 10(a) 324,688 382,000 99,223 Net cash provided by (used in) investment activities (896,967) (800,320) (156,114) CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings Proceeds from financial assets at amortised cost - self supporting loans 0 0 12,752 Proceeds from new borrowings Proceeds from new borrowings Net cash provided by (used In) financing activities 15(b) 320,000 508,000 50,000 Net increase (decrease) in cash held Cash at beginning of year 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021			(400,000)	0	0
Payments for construction of infrastructure 9(a) (1,378,657) (4,038,856) (1,244,478) Non-operating grants, subsidies and contributions 2(a) 1,237,358 3,820,864 1,104,342 Proceeds from financial assets at amortised cost - term deposits 0 0 394,396 Proceeds from sale of property, plant & equipment 10(a) 324,688 382,000 99,223 Net cash provided by (used in) investment activities (896,967) (800,320) (156,114) (156,114) (174,553) (142,042) (174,553) (142,042) (174,553) (142,042) (174,553) (142,042) (174,553) (142,042) (174,553) (142,042) (174,553) (142,042) (174,553) (142,042) (174,553) (17	· · · · · · · · · · · · · · · · · · ·	0(=)	,		_
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Proceeds from financial assets at amortised cost - term deposits 0 0 394,396 Proceeds from sale of property, plant & equipment Net cash provided by (used in) investment activities 10(a) 324,688 382,000 99,223 Net cash provided by (used in) investment activities (896,967) (800,320) (156,114) CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings 15(b) (158,425) (174,553) (142,042) Proceeds from financial assets at amortised cost - self supporting loans 0 0 12,752 Proceeds from new borrowings 15(b) 320,000 508,000 50,000 Net cash provided by (used In) financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021	Payments for construction of infrastructure	9(a)	(1,378,657)	(4,038,856)	(1,244,478)
Proceeds from sale of property, plant & equipment 10(a) 324,688 382,000 99,223 Net cash provided by (used in) investment activities (896,967) (800,320) (156,114) CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings 15(b) (158,425) (174,553) (142,042) Proceeds from financial assets at amortised cost - self supporting loans 0 0 12,752 Proceeds from new borrowings 15(b) 320,000 508,000 50,000 Net cash provided by (used In) financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021	Non-operating grants, subsidies and contributions	2(a)	1,237,358	3,820,864	1,104,342
Proceeds from sale of property, plant & equipment 10(a) 324,688 382,000 99,223 Net cash provided by (used in) investment activities (896,967) (800,320) (156,114) CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings 15(b) (158,425) (174,553) (142,042) Proceeds from financial assets at amortised cost - self supporting loans 0 0 12,752 Proceeds from new borrowings 15(b) 320,000 508,000 50,000 Net cash provided by (used In) financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021	Proceeds from financial assets at amortised cost - term deposits		0	0	394,396
Net cash provided by (used in) investment activities CASH FLOWS FROM FINANCING ACTIVITIES (896,967) (800,320) (156,114) Repayment of borrowings 15(b) (158,425) (174,553) (142,042) Proceeds from financial assets at amortised cost - self supporting loans 0 0 12,752 Proceeds from new borrowings 15(b) 320,000 508,000 50,000 Net cash provided by (used In) financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021					
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CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings 15(b) (158,425) (174,553) (142,042) Proceeds from financial assets at amortised cost - self supporting loans 0 0 12,752 Proceeds from new borrowings 15(b) 320,000 508,000 50,000 Net cash provided by (used In) financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021	, , ,		(
Repayment of borrowings	investment activities		(896,967)	(800,320)	(156,114)
Repayment of borrowings					
Proceeds from financial assets at amortised cost - self supporting loans Proceeds from new borrowings Net cash provided by (used In) financing activities Net increase (decrease) in cash held Cash at beginning of year O 0 12,752 320,000 508,000 508,000 161,575 333,447 (79,290) 747,994 (567,462) 356,386 1,212,407 2,752,008 856,021		. – \	((
loans Proceeds from new borrowings Net cash provided by (used In) financing activities 15(b) 320,000 508,000 500,000 161,575 333,447 (79,290) Net increase (decrease) in cash held Cash at beginning of year 747,994 (567,462) 356,386 1,212,407 2,752,008	, ,	15(b)	(158,425)	(174,553)	(142,042)
Proceeds from new borrowings 15(b) 320,000 508,000 50,000 Net cash provided by (used In) financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held Cash at beginning of year 747,994 (567,462) 356,386 1,212,407 2,752,008 856,021	•			_	
Net cash provided by (used In) financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held Cash at beginning of year 747,994 (567,462) 356,386 1,212,407 2,752,008 856,021		. –	_	_	•
financing activities 161,575 333,447 (79,290) Net increase (decrease) in cash held 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021	<u> </u>	15(b)	320,000	508,000	50,000
Net increase (decrease) in cash held 747,994 (567,462) 356,386 Cash at beginning of year 1,212,407 2,752,008 856,021					
Cash at beginning of year 1,212,407 2,752,008 856,021	financing activities		161,575	333,447	(79,290)
Cash at beginning of year 1,212,407 2,752,008 856,021	Netterna de la constanta de la		7.47.00.1	(507.400)	050 000
					·
Cash and cash equivalents at the end of the year 17 1 960 401 2 184 546 1 212 407	Casn at beginning of year		1,212,407	2,752,008	856,021
1,000,101 2,101,070 1,212,701	Cash and cash equivalents at the end of the year	17	1,960,401	2,184,546	1,212,407

		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
OPERATING ACTIVITIES				
Net current assets at start of financial year - surplus/(deficit)	26 (b)	801,648	941,147	587,683
	()	801,648	941,147	587,683
Revenue from operating activities (excluding rates)				
Governance		27	500	323
General purpose funding		1,554,239	838,462	1,631,664
Law, order, public safety		37,769	36,000	65,808
Health		1,217	2,600	(622)
Education and welfare		518,190	463,365	423,444
Housing		236,832	231,547	136,805
Community amenities		264,098	275,100	272,230
Recreation and culture		66,692	58,400	82,549
Transport		1,168,412	157,272	153,312
Economic services		222,408	131,405	152,562
Other property and services		140,832	73,620	160,054
		4,210,716	2,268,271	3,078,129
Expenditure from operating activities		(000 000)	(400 700)	(570.050)
Governance		(383,266)	(432,792)	(570,656)
General purpose funding		(178,249)	(196,631)	(211,142)
Law, order, public safety		(137,062)	(141,949)	(184,432)
Health		(35,597)	(55,047)	(39,877)
Education and welfare		(580,531)	(502,343)	(511,318)
Housing Community amenities		(289,752)	(227,199)	(173,498)
Recreation and culture		(398,139) (995,536)	(427,885) (921,353)	(367,240) (1,023,694)
Transport		(2,536,928)	(1,735,368)	(1,975,355)
Economic services		(483,861)	(471,073)	(413,770)
Other property and services		(285,618)	(17,292)	(131,361)
Other property and services		(6,304,539)	(5,128,932)	(5,602,343)
		(0,001,000)	(0,120,002)	(0,002,040)
Non-cash amounts excluded from operating activities	26(a)	1,939,997	1,267,398	1,617,412
Amount attributable to operating activities	20(a)	647,822	(652,116)	(319,119)
Amount attributable to operating activities		017,022	(002,110)	(010,110)
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions	2(a)	1,237,358	3,820,864	1,104,342
Proceeds from disposal of assets	10(a)	324,688	382,000	99,223
Payments for financial assets at amortised cost - self supporting loans	()	0	0	12,752
Purchase of property, plant and equipment	8(a)	(651,290)	(964,328)	(509,597)
Purchase and construction of infrastructure	9(a)	(1,378,657)	(4,038,856)	(1,244,478)
Amount attributable to investing activities		(467,901)	(800,320)	(537,758)
FINANCING ACTIVITIES				
Repayment of borrowings	15(b)	(158,425)	(174,553)	(142,042)
Proceeds from borrowings	15(c)	320,000	508,000	50,000
Transfers to reserves (restricted assets)	4	(429,068)	(437,642)	(721,756)
Transfers from reserves (restricted assets)	4	0	193,333	1,116,153
Amount attributable to financing activities		(267,493)	89,138	302,355
Complete (Astinit) before in a self-or of many		(07.576)	(4.000.000)	(554 500)
Surplus/(deficit) before imposition of general rates	05/-\	(87,572)	(1,363,298)	(554,522)
Total amount raised from general rates	25(a)	1,362,986	1,363,298	1,356,170
Surplus/(deficit) after imposition of general rates	26(b)	1,275,414	0	801,648

SHIRE OF DOWERIN INDEX OF NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

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1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The Local Government (Financial Management) Regulations 1996 specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

INITIAL APPLICATION OF ACCOUNTING STANDARDS

During the current year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These were:

- AASB 1059 Service Concession Arrangements: Grantors
- AASB 2018-7 Amendments to Australian Accounting Standards - Definition of Materiality

The impact of adoption of these standards is described at Note 28.

NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

The following new accounting standards will have application to local government in future years:

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates

It is not expected these standards will have an impact on the financial report.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures inpacted by accounting estimates are as follows:

- Employee expenses
- Other financial assets
- Property, Plant and Equipment
- Infrastructure
- Borrowing liabilities
- Provisions

2. REVENUE AND EXPENSES

REVENUE RECOGNITION POLICY

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/ Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Sewerage Rates & Charges	Charge for Town Sewerage service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Operating Grants with commitments	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Operating Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Non- Operating Grants	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Fees & Charges	Sale of general goods & services	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Other Revenue	Reimbursements, Donations, Insurance claims and Other revenue	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled

2. REVENUE AND EXPENSES

(a) Grant revenue

Grants, subsidies and contributions are included as both operating and non-operating revenues in the Statement of Comprehensive Income:

General purpose funding Law, order, public safety Education and welfare Housing Community amenities Recreation and culture Transport Economic services Other property and services

Non-operating grants, subsidies and contributions

General purpose funding Recreation and culture Transport

Total grants, subsidies and contributions

Fees and charges

General purpose funding Law, order, public safety Health Education and welfare Housing Community amenities Recreation and culture Transport Economic services Other property and services

There were no changes to the amounts of fees or charges detailed in the original budget.

SIGNIFICANT ACCOUNTING POLICIES

Grants, subsidies and contributions

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

2021	2021	2020
Actual	Budget	Actual
\$	\$	\$
1,476,529	760,860	1,528,148
33,252	27,000	55,537
464,618	343,000	291,449
560	0	0
273	0	0
34,710	9,900	24,210
1,141,889	139,472	132,025
48,679	0	0
31,763	0	0
3,232,273	1,280,232	2,031,369
433,664	383,000	0
0	96,666	0
803,694	3,341,198	1,104,342
1,237,358	3,820,864	1,104,342
4,469,631	5,101,096	3,135,711
2,453	1,750	1,803
4,109	5,000	6,271
1,141	1,600	0
8,663	12,500	14,933
149,020	145,000	134,984
111,954	105,600	104,009
24,339	22,500	21,459
136	0	0
172,338	113,200	136,015
9,824	35,000	(1,281)
483,977	442,150	418,193

Fees and Charges

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)	2021 Actual	2021 Budget	2020 Actual
Contracts with customers and transfers for recognisable non-financial assets Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire was recognised during the year for the following nature or types of goods or services:	\$	\$	\$
Operating grants, subsidies and contributions Fees and charges Other revenue Non-operating grants, subsidies and contributions	860,038 482,053 30,451 1,237,358 2,609,900	352,000 437,150 0 3,820,864 4,610,014	341,986 311,306 0 1,104,342 1,757,634
Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire is comprised of:			
Revenue from contracts with customers included as a contract liability at the start of the period Revenue from contracts with customers recognised during the year Revenue from transfers intended for acquiring or constructing recognisable non financial assets during the year	126,641 1,245,901 1,237,358 2,609,900	789,150 3,820,864 4,610,014	0 653,292 1,104,342 1,757,634
Information about receivables, contract assets and contract liabilities from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non financial assets is:			
Trade and other receivables from contracts with customers Contract liabilities from contracts with customers Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity	211,060 (542,502) (161,511)	0	145,443 (126,641) 0

Impairment of assets associated with contracts with customers are detailed at note 2 (b) under 'Other expenditure'.

Contract liabilities for contracts with customers primarily relate to grants with performance obligations received in advance, for which revenue is recognised over time as the performance obligations are met.

Information is not provided about remaining performance obligations for contracts with customers that had an original expected duration of one year or less.

Consideration from contracts with customers is included in the transaction price.

Performance obligations in relation to contract liabilities from transfers for recognisable non financial assets are satisfied as project milestones are met or completion of construction or acquisition of the asset. All associated performance obligations are expected to be met over the next 12 months.

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Revenue from statutory requirements

Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:

General rates Service charges Statutory permits and licences Fines

Other revenue

Reimbursements and recoveries Other

Interest earnings

Financial assets at amortised cost - self supporting loans Interest on reserve funds Rates instalment and penalty interest (refer Note 25(e)) Other interest earnings

SIGNIFICANT ACCOUNTING POLICIES

Interest earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

2021	2021	2020
Actual	Budget	Actual
\$	\$	\$
1,362,986	1,363,298	1,356,170
145,045	166,000	168,495
1,872	4,000	2,867
52	1,000	1,365
1,509,955	1,534,298	1,528,897
155,749	213,365	188,834
30,451	0	170,032
186,200	213,365	358,866
0	0	204
11,425	20,000	34,377
13,237	7,000	13,201
1,083	10,205	1,037
25,745	37,205	48,819

Interest earnings (continued)

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes.

2. REVENUE AND EXPENSES (Continued)

			2021	2021	2020
(b)	Expenses	Note	Actual	Budget	Actual
			\$	\$	\$
	Auditors remuneration				
	Audit of the Annual Financial Report		27,500	33,100	28,480
	Interest expenses (finance costs)				
	Borrowings	15(b)	40,194	41,760	43,242
	Other expenditure				
	Impairment (gain) loss on trade and other receivables		(7,076)	10,000	65,053
	Sundry expenses		171,119	121,017	123,416
			164,043	131,017	188,469

3. CASH AND CASH EQUIVALENTS	NOTE	2021	2020
		\$	\$
Cash at bank and on hand		1,960,401	1,212,407
Term deposits		0	0
Total cash and cash equivalents		1,960,401	1,212,407
Restrictions The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:			
- Cash and cash equivalents		704,015	126,641
- Financial assets at amortised cost - term deposits	5	2,280,139	1,851,073
	-	2,984,154	1,977,714
The restricted assets are a result of the following specif purposes to which the assets may be used:	ïc		
Reserves - cash/financial asset backed	4	2,280,141	1,851,073
Contract liabilities from contracts with customers Liabilities under transfers to acquire or construct non-	14	542,502	126,641
financial assets to be controlled by the entity	14	161,511	0
Total restricted assets		2,984,154	1,977,714

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions.

Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

RESERVES - CASH/FINANCIAL ASSET 4. BACKED	2021 Actual Opening Balance	2021 Actual Transfer to	2021 Actual Transfer (from)	2021 Actual Closing Balance	2021 Budget Opening Balance	2021 Budget Transfer to	2021 Budget Transfer (from)	2021 Budget Closing Balance	2020 Actual Opening Balance	2020 Actual Transfer to	2020 Actual Transfer (from)	2020 Actual Closing Balance
BACKED	\$	<u> </u>	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
(a) Employee Entitlement Reserve	57,507	20,260	0	77,767	57,464	20,621	0	78,085	56,632	875	0	57,507
(b) Plant Replacement Reserve	141,172	54,004	0	195,176	141,066	54,892	0	195,958	59,958	81,214	0	141,172
(c) Sewerage Asset Preservation Reserve	1,011,234	57,841	0	1,069,075	1,010,473	64,201	0	1,074,674	1,256,174	19,213	(264,153)	1,011,234
(d) Information Technology Reserve	29,175	10,132	0	39,307	29,153	10,315	0	39,468	0	64,175	(35,000)	29,175
(e) Land & Building Reserve	146,075	200,728	0	346,803	145,965	198,578	0	344,543	449,364	6,711	(310,000)	146,075
(f) Emergency Reserve	0	10,000	0	10,000	0	10,000	0	10,000	0	500,000	(500,000)	0
(g) Swimming Pool Reserve	20,203	10,091	0	30,294	20,188	10,219	0	30,407	186	20,017	0	20,203
(h) Recreation Reserve	194,920	10,880	0	205,800	194,774	12,106	(193,333)	13,547	193,926	7,994	(7,000)	194,920
(i) Community Housing Reserve	49,691	10,224	0	59,915	49,652	10,537	0	60,189	48,934	757	0	49,691
(j) Economic Reserve	56,614	10,256	0	66,870	56,571	10,612	0	67,183	55,752	862	0	56,614
(k) Bowling Green Reserve	98,639	8,445	0	107,084	98,565	9,066	0	107,631	85,312	13,327	0	98,639
(I) Tennis Court Reserve	45,843	6,207	0	52,050	45,808	6,495	0	52,303	39,231	6,612	0	45,843
(m) Depot Reserve	0	10,000	0	10,000	0	10,000	0	10,000	0	0	0	0
(n) Waste Reserve	0	10,000	0	10,000	0	10,000	0	10,000	0	0	0	0
	1,851,073	429,068	0	2,280,141	1,849,679	437,642	(193,333)	2,093,988	2,245,469	721,756	(1,116,153)	1,851,073

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserves - cash/financial assets backed.

In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

		Anticipated	
	Name of Reserve	date of use	Purpose of the reserve
(a)	Employee Entitlement Reserve	Ongoing	-To cash back the cost of Long Service, Annual and Sick Leave where the leave cannot be absorbed within the annual budget.
(b)	Plant Replacement Reserve	Ongoing	-To ensure the cost of additional new plant and refurbishment or replacement can be met as per the Plant Replacement Program
(c)	Sewerage Asset Preservation Reserve	Ongoing	-To provide for the replacement and development of sewerage and stormwater infrastructure throughout the Shire.
(d)	Information Technology Reserve	Ongoing	-To be used for the renewal & upgrade of Shire of Dowerin Information Technology
(e)	Land & Building Reserve	Ongoing	-To assist with funding the development and purchase of land and building assets.
(f)	Emergency Reserve	Ongoing	-To be used to reduce immediate cash flow pressure during a declared emergency
(g)	Swimming Pool Reserve	Ongoing	-To be used for the renewal and/or upgrade and development of the swimming pool.
(h)	Recreation Reserve	Ongoing	-To fund future maintenance, upgrades and developments of recreation facilities, including the swimming pool.
(i)	Community Housing Reserve	Ongoing	-To enable participation in community housing projects such as independent living units for seniors
(j)	Economic Reserve	Ongoing	-To maintain a reserve to fund economic development initiatives
(k)	Bowling Green Reserve	Ongoing	-To be used for the replacement of the bowling greens.
(I)	Tennis Court Reserve	Ongoing	-To be used for the replacement of the Tennis Courts
(m)	Depot Reserve	Ongoing	-To be used for the purpose of construction of a new Shire of Dowerin Works Depot facility
(n)	Waste Reserve	Ongoing	-To be used for the renewal & development of the Shire of Dowerin Waste Facility

5. OTHER FINANCIAL ASSETS

	\$	\$
(a) Current assets Financial assets at amortised cost	2,280,139	1,851,073
Other financial assets at amortised cost Term deposits	2,280,139	1,851,073
(b) Non-current assets Financial assets at fair value through profit and loss	55,355	52,551
Financial assets at fair value through profit and loss Units in Local Government House Trust	55,355	52,551

2021

2020

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 27.

6. TRADE AND OTHER RECEIVABLES

Current

Rates Outstanding Sundry Debtors GST Receivable Provision for Doubtful Debts Accrued income

Non-current

Pensioner's rates and ESL deferred

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 27.

2021	2020
\$	\$
133,185	119,213
245,496	154,066
140,767	62,321
(59,920)	(66,996)
31,368	0
490,896	268,604
20,477	34,282
20,477	34,282

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Classification and subsequent measurement
Receivables expected to be collected within 12 months
of the end of the reporting period are classified as
current assets. All other receivables are classified as
non-current assets.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

7. INVENTORIES

Current

Fuel and materials

The following movements in inventories occurred during the year:

Balance at beginning of year

Inventories expensed during the year Additions to inventory

Balance at end of year

•	•
14,603	3,051
3,051 (90,968) 102,520	11,163 (105,870) 97,758
14,603	3,051

2020

2021

SIGNIFICANT ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

8. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings - Non Specialised	Total land and buildings	Furniture & Equipment	Plant & Equipment	Total property, plant and equipment
	\$	\$	\$	\$	\$	\$
Carrying amount at 1 July 2019	1,125,000	16,712,326	17,837,326	102,669	2,269,655	20,209,650
Additions	0	36,009	36,009	11,049	462,539	509,597
(Disposals)	0	0	0	0	(104,954)	(104,954)
Depreciation (expense)	0	(495,367)	(495,367)	(16,816)	(221,429)	(733,612)
Carrying amount at 30 June 2020	1,125,000	16,252,968	17,377,968	96,902	2,405,811	19,880,681
Comprises: Gross balance amount at 30 June 2020 Accumulated depreciation at 30 June 2020 Carrying amount at 30 June 2020	1,125,000 0 1,125,000	17,220,902 (967,934) 16,252,968	(967,934)	151,132 (54,230) 96,902	2,655,882 (250,071) 2,405,811	21,152,916 (1,272,235) 19,880,681
Additions	0	175,820	175,820	0	475,470	651,290
(Disposals)	0	(114,142)	(114,142)	0	(131,250)	(245,392)
Depreciation (expense)	0	(493,155)	(493,155)	(17,793)	(250,646)	(761,594)
Carrying amount at 30 June 2021	1,125,000	15,821,491	16,946,491	79,109	2,499,385	19,524,985
Comprises: Gross balance amount at 30 June 2021 Accumulated depreciation at 30 June 2021 Carrying amount at 30 June 2021	1,125,000 0 1,125,000	17,276,573 (1,455,082) 15,821,491	18,401,573 (1,455,082) 16,946,491	151,133 (72,024) 79,109	2,978,650 (479,265) 2,499,385	21,531,356 (2,006,371) 19,524,985
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8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

		Fair Value		Basis of	Date of Last	
	Asset Class	Hierarchy	Valuation Technique	Valuation	Valuation	Inputs Used
(i)	Fair Value					
	Land and buildings					
1	Land - freehold land	2	Market approach using recent or estimated observable market data for similar items (Net revaluation method)	Independent Valuation	2018	Price per hectare/market borrowing rate
		3	Market approach using recent or estimated observable market data for similar properties with adjustments to reflect the exisiting use or zoning of the land	Independent Valuation	2018	Price per hectare/market borrowing rate
I	Buildings - non-specialised	2	Market approach using recent or estimated observable market data for similar items	Independent Valuation	2018	Improvements to buildings using construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs.
		3	Cost approach using current replacement cost (Net Revaluation Method)	Independent Valuation	2018	Improvements to buildings using construction costs and current condition, residual values and remaining useful life assessments inputs.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property using either level 2 or level 3 inputs.

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change was effective from 1 July 2019 and represented a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximated cost at the date of change.

9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

					Other		
	Infrastructure	Infrastructure	Infrastructure	Infrastructure	Infrastructure -	Infrastructure	Total
_	Roads	Drainage	Footpaths	Parks & Ovals	Sewerage	Other	Infrastructure
	\$	\$	\$	\$	\$	\$	\$
Carrying amount at 1 July 2019	21,846,990	1,061,554	485,199	1,194,852	1,002,037	629,468	26,220,100
Additions	1,120,432	0	69,658	0	0	54,388	1,244,478
Revaluation increments / (decrements) transferred to revaluation							
surplus	28,785,192	3,024,838	194,698	0	0	0	32,004,728
Depreciation (expense)	(595,570)	(41,547)	(23,143)	(78,396)	(55,668)	(72,015)	(866,339)
Carrying amount at 30 June 2020	51,157,044	4,044,845	726,412	1,116,456	946,369	611,841	58,602,967
Comprises:							
Gross balance at 30 June 2020	77,151,208	7,933,610	1,373,891	1,351,642	1,113,375	816,488	89,740,214
Accumulated depreciation at 30 June 2020	(25,994,164)	(3,888,765)	(647,479)	(235,186)	(167,006)	(204,647)	(31,137,247)
Carrying amount at 30 June 2020	51,157,044	4,044,845	726,412	1,116,456	946,369	611,841	58,602,967
Additions	1,056,910	0	53,629	0	0	268,118	1,378,657
Depreciation (expense)	(913,272)	(80,447)	(28,769)	(78,395)	(55,669)	(75,218)	(1,231,770)
Carrying amount at 30 June 2021	51,300,682	3,964,398	751,272	1,038,061	890,700	804,741	58,749,854
Comprises:							
Gross balance at 30 June 2021	78,208,118	7,933,610	1,427,520	1,351,642	1,113,375	1,084,606	91,118,871
Accumulated depreciation at 30 June 2021	(26,907,436)	(3,969,212)	(676,248)	(313,581)	(222,675)	(279,865)	(32,369,017)
Carrying amount at 30 June 2021	51,300,682	3,964,398	751,272	1,038,061	890,700	804,741	58,749,854

9. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value Infrastructure Roads	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	2020	Construction costs and current condition, residual values and remaining useful life assessments inputs.
Infrastructure Drainage	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	2020	Construction costs and current condition, residual values and remaining useful life assessments inputs.
Infrastructure Footpaths	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	2020	Construction costs and current condition, residual values and remaining useful life assessments inputs.
Infrastructure Parks & Ovals	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	2017	Construction costs and current condition, residual values and remaining useful life assessments inputs.
Other Infrastructure - Sewerage	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	2017	Construction costs and current condition, residual values and remaining useful life assessments inputs.
Infrastructure Other	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	2017	Construction costs and current condition, residual values and remaining useful life assessments inputs.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

10. FIXED ASSETS

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A (5). These assets are expensed immediately

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings and infrastructure acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings and infrastructure is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY Revaluation (Continued)

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads from 1 July 2019

As a result of amendments to the *Local Government (Financial Management) Regulations 1996*, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with Local Government (Financial Management) Regulation 17A(2)(iv) is a departure from AASB 16 which would have required the Shire to measure the vested improvements as part of the related right-of-use assets at zero cost.

10. FIXED ASSETS

(a) Disposals of Assets

Buildings - Non Specialised Plant & Equipment

2021	2021		
Actual	Actual	2021	2021
Net Book	Sale	Actual	Actual
Value	Proceeds	Profit	Loss
\$	\$	\$	\$
	T		
114,142	190,500	76,358	0
114,142 131,250	190,500 134,188	76,358 11,714	0 (8,776)

2021 Budget Net Book Value	2021 Budget Sale Proceeds	2021 Budget Profit	2021 Budget Loss	2020 Actual Net Book Value	2020 Actual Sale Proceeds	2020 Actual Profit	2020 Actual Loss
\$	\$	\$	\$	\$	\$	\$	\$
111,953	197,000	85,047	0	0	0	0	0
183,374	185,000	7,420	(5,794)	104,954	99,223	5,786	(11,517)
295,327	382,000	92,467	(5,794)	104,954	99,223	5,786	(11,517)

The following assets were disposed of during the year.

Plant an	d Ea	uipm	ent
I latte att	~ <u>-</u> 4	aipii	

Transport Other property and services

Land and Buildings Housing

16 Anderson Street 18 Anderson Street

2021	2021		
Actual	Actual	2021	2021
Net Book	Sale	Actual	Actual
Value	Proceeds	Profit	Loss
42,928	54,642	11,714	C
88,322	79,546	0	(8,776)
131,250	134,188	11,714	(8,776)
56,560	90,000	33,440	C
57,582	100,500	42,918	C
114,142	190,500	76,358	C
245,392	324,688	88,072	(8,776)

10. FIXED ASSETS

(b)	Deprec	iation
-----	--------	--------

2021	2021	2020
Actual	Budget	Actual
\$	\$	\$
493,155	527,500	495,367
17,793	0	16,816
250,646	211,950	221,429
913,272	420,500	595,570
80,447	21,000	41,547
0	20,000	0
28,769	35,000	23,143
78,395	72,000	78,396
55,669	25,000	55,668
75,218	500	72,015
1,993,364	1,333,450	1,599,951

SIGNIFICANT ACCOUNTING POLICIES

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land and vested land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class Buildings Furniture and equipment Tools	Useful life 15 to 61 years 4 to 10 years 10 to 20 years
Plant and equipment	10 to 27 years
Roads and streets	, and the second se
- Formation	not depreciated
- Pavement	17 years
- Bridges	50 years
- Kerbing	25 years
Footpaths	25 years
Other Infrastructure	8 - 40 years
Parks & Ovals Infrastructure	17 years
Drainage Infrastructure	50 years
Wastewater infrastructure	20 years

Depreciation on revaluation

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (a) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or
- (b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Amortisation

All intangible assets with a finite useful life, are amortised on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The residual value of intangible assets is considered to be zero and the useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income and in the note above.

11. LEASES

(a) Right-of-Use Assets

The Shire has no reportable lease or right of use assets.

12. REVALUATION SURPLUS

Revaluation Surplus Land - Freehold
Revaluation Surplus Land - Vested
Revaluation Surplus Buildings - Non Specialised
Revaluation Surplus Plant and Equipment
Revaluation Surplus Infrastructure Roads
Revaluation Surplus Infrastructure Drainage
Revaluation Surplus Infrastructure Footpaths
Revaluation Surplus Infrastructure Parks & Ovals
Revaluation Surplus Infrastructure Sewerage
Revaluation Surplus Infrastructure Other

2021	2021	2020	2020	2020	Total	2020
Opening	Closing	Opening	Change in	Revaluation	Movement on	Closing
Balance	Balance	Balance	Accounting Policy	Increment	Revaluation	Balance
\$	\$	\$	\$	\$	\$	\$
871,768	871,768	871,768	0	0	0	871,768
0	0	300,000	(300,000)	0	0	0
9,061,374	9,061,374	9,061,374	0	0	0	9,061,374
197,973	197,973	197,973	0	0	0	197,973
30,179,485	30,179,485	1,394,293	0	28,785,192	28,785,192	30,179,485
4,103,641	4,103,641	1,078,803	0	3,024,838	3,024,838	4,103,641
497,095	497,095	302,397	0	194,698	194,698	497,095
539,161	539,161	539,161	0	0	0	539,161
853,802	853,802	853,802	0	0	0	853,802
33,549	33,549	33,549	0	0	0	33,549
46,337,848	46,337,848	14,633,120	(300,000)	32,004,728	32,004,728	46,337,848

13. TRADE AND OTHER PAYABLES

Current

Sundry creditors
Prepaid rates
Accrued salaries and wages
ATO liabilities
Other creditors
Bonds and deposits held
Creditors licensing
Payroll creditors
Accrued interest on loans
FBT Liabilities

SIGNIFICANT ACCOUNTING POLICIES

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services.

The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition

2021	2020
\$	\$
78,380	250,099
4,310	86,093
36,396	13,551
49,298	0
198,864	6,865
0	11,661
5,165	8,765
7,075	36,243
7,731	7,902
5,174	0
392,393	421,179

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

14. OTHER LIABILITIES

Current

Contract liabilities

Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity

2021	2020
\$	\$
542,502	126,641
161,511	0
704,013	126,641

Performance obligations for each type of liability are expected to be recognised as revenue in accordance with the following time bands:

Less than 1 year

	Liabilities under
	transfers to acquire
	or construct non-
	financial assets to
	be controlled by the
Contract liabilities	entity
\$	\$
542,502	161,511

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

With respect to transfers for recognisable non-financial assets, contract liabilities represent performance obligations which are not yet satisfied.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity Grant liabilities represent the the Shire's performance obligations to construct recognisable non-financial assets to identified specifications which are yet to be satisfied.

Grant liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

15. INFORMATION ON BORROWINGS

(b) Repayments - Borrowings

					30 June 2021	30 June 2021	30 June 2021	30 June 2021		30 June 2021	30 June 2021	30 June 2021	30 June 2021		30 June 2020	30 June 2020	30 June 2020	30 June 2020
				Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual	Actual
	Loan		Interest	Principal	New	Principal	Interest	Principal	Principal	New	Principal	Interest	Principal	Principal	New	Principal	Interest	Principal
	Number	Institution	Rate	1 July 2020	Loans	repayments	repayments	outstanding	1 July 2020	Loans	repayments	repayments	outstanding	1 July 2019	Loans	repayments	repayments	outstanding
Particulars				\$	S	\$	S	\$	\$	\$	S	S	\$	\$	\$	\$	\$	\$
Housing				Ť	•	· ·	, T	Ť	Ť	•	*	•	*	*	•	*	*	Ť
Loan 100 - GROH	100	WATC*	3.57%	265,171	0	(10,332)	(9,285)	254,839	265,171	0	(10,332)	(9,375)	254,839	275,144	0	(9,973)	(9,647)	265,171
Recreation and culture																		
Loan 97 - Community Club	97	WATC*	4.09%	148,819	0	(72,904)	(5,161)	75,915	148,819	0	(72,904)	(5,349)	75,915	218,830	0	(70,011)	(8,062)	148,819
Loan 101 - Swimming Pool	101	WATC*	1.80%	181,574	0	(18,759)	(3,179)	162,815	181,574	0	(18,759)	(3,184)	162,815	200,000	0	(18,426)	(3,512)	181,574
DEM Loan - Swimming Pool	LP000	DEM**	0.00%	50,000	0	(5,000)	0	45,000	50,000	0	(10,000)	0	40,000	0	50,000	0	0	50,000
Transport																		
Multi Tyre Roller	103	WATC*	0.83%	0	170,000	(10,297)	(897)	159,703	0	170,000	(10,197)	(926)	159,803	0	0	0	0	0
Smooth Drum Tyre Roller	104	WATC*	0.83%	0	150,000	(9,085)	(792)	140,915	0	150,000	(9,022)	(793)	140,978	0	0	0	0	0
Low Loader	105	WATC*	1.09%	0	0	0	0	0	0	85,000	(5,113)	(450)	79,887	0	0	0	0	0
Side Tipper	106	WATC*	1.09%	0	0	0	0	0	0	103,000	(6,178)	(561)	96,822	0	0	0	0	0
Economic services																		
Loan 99 - Accommodation	99	WATC*	3.14%	680,628	0	(32,048)	(20,880)	648,580	680,628	0	(32,048)	(21,122)	648,580	711,692	2 0	(31,064)	(21,870)	680,628
				1,326,192	320,000	(158,425)	(40,194)	1,487,767	1,326,192	508,000	(174,553)	(41,760)	1,659,639	1,405,666	50,000	(129,474)	(43,091)	1,326,192
Self Supporting Loans																		
Economic services																		
Loan 98 - Dowerin Events	98	WATC*	3.25%	0	0	0	0	0	0	0	0	0	0	12.568	3 0	(12,568)	(151)	0
				0	0	0	0	0	0	0	0	0	0	12,568		(12,568)	(151)	0
																	, ,	
				1.326.192	320,000	(158,425)	(40.194)	1,487,767	1,326,192	508.000	(174.553)	(41,760)	1.659.639	1,418,234	50.000	(142.042)	(43,242)	1.326.192

^{*} WA Treasury Corporation

Self supporting loans are financed by payments from third parties. These are shown in Note 5 as other financial assets at amortised cost.

All other loan repayments were financed by general purpose revenue.

^{**} Interest free loan from Dowerin Events Management

15. INFORMATION ON BORROWINGS (Continued)

(c) New Borrowings - 2020/21

					Amount D	onowed	Amount	(USEU)	I Otal	Actual
		Loan	Term	Interest	2021	2021	2021	2021	Interest &	Balance
	Institution	Type	Years	Rate	Actual	Budget	Actual	Budget	Charges	Unspent
Particulars/Purpose				%	\$	\$	\$	\$	\$	\$
Multi Tyre Roller	WATC*	Debenture	8	0.83%	170,000	170,000	(170,000)	(170,000)	6,088	0
Smooth Drum Tyre Roller	WATC*	Debenture	8	0.83%	150,000	150,000	(150,000)	(150,000)	5,372	0
Low Loader	WATC*	Debenture			0	85,000	0	(85,000)	0	0
Side Tipper	WATC*	Debenture			0	103,000	0	(103,000)	0	0
* WA Treasury Corporation					320,000	508,000	(320,000)	(508,000)	11,460	0

Amount Borrowed

Amount (Used)

Actual

	2021	2020
(d) Undrawn Borrowing Facilities	\$	\$
Credit Standby Arrangements		
Bank overdraft limit	60,000	60,000
Bank overdraft at balance date	0	0
Credit card limit	18,000	18,000
Credit card balance at balance date	(5,463)	(1,910)
Total amount of credit unused	72,537	76,090
Loan facilities		
Loan facilities - current	187,197	144,043
Loan facilities - non-current	1,300,570	1,182,149
Total facilities in use at balance date	1,487,767	1,326,192
Unused loan facilities at balance date	NIL	NIL

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying

amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Risk

Information regarding exposure to risk can be found at Note 27.

16. EMPLOYEE RELATED PROVISIONS

Employee Related Provisions

Opening balance at 1 July 2020

Current provisions
Non-current provisions

Additional provision
Amounts used
Balance at 30 June 2021

Comprises

Current Non-current

Amounts are expected to be settled on the following basis:

Less than 12 months after the reporting date
More than 12 months from reporting date
Expected reimbursements from other WA local governments

Provision for Annual	Provision for Long Service			
Leave	Leave	Total		
\$	\$	\$		
117,921	74,181	192,102		
0	34,963	34,963		
117,921	109,144	227,065		
102,656	10,481	113,137		
(95,961)	(42,764)	(138,725)		
124,616	76,861	201,477		
124,616	47,229	171,845		
0	29,632	29,632		
124,616	76,861	201,477		

2021	2020				
\$	\$				
66,007	117,921				
104,890	92,750				
30,580	16,394				
201,477	227,065				

Timing of the payment of current leave liabilities is difficult to determine as it is dependent on future decisions of employees.

Expected settlement timings are based on information obtained from employees and historical leave trends and assumes no events will occur to impact on these historical trends.

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

Other long-term employee benefits (Continued)

rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

17. NOTES TO THE STATEMENT OF CASH FLOWS

Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
Cash and cash equivalents	1,960,401	2,184,546	1,212,407
Reconciliation of Net Cash Provided By Operating Activities to Net Result			
Net result	506,521	2,323,501	(63,701)
Non-cash flows in Net result: Adjustments to fair value of financial assets at fair			
value through profit and loss	(2,804)	0	0
Depreciation on non-current assets	1,993,364	1,333,450	1,599,951
(Profit)/loss on sale of assets	(79,296)	(86,673)	5,731
Changes in assets and liabilities:			
(Increase)/decrease in receivables	(208,487)	150,000	(17,864)
(Increase)/decrease in inventories	(11,552)	0	8,112
Increase/(decrease) in payables	(28,786)	(3)	51,698
Increase/(decrease) in employee provisions	(25,588)	0	(14,436)
Increase in contract liabilities	577,372	0	126,641
Non-operating grants, subsidies and contributions	(1,237,358)	(3,820,864)	(1,104,342)
Net cash from operating activities	1,483,386	(100,589)	591,790

18. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

Governance
General purpose funding
Law, order, public safety
Education and welfare
Housing
Community amenities
Recreation and culture
Transport
Economic services
Other property and services
Unallocated

2021	2020
\$	\$
39,307	0
2,604,896	1,423,619
627,437	693,182
504,212	177,823
4,146,880	3,933,932
2,379,164	1,384,048
10,746,112	10,916,836
56,611,795	56,535,528
2,696,958	2,701,076
2,739,949	3,582,295
0	557,277
83,096,710	81,905,616

19. CONTINGENT LIABILITIES

The Shire of Dowerin has identified the following sites, in relation to land owned, vested or leased that is known to be, or suspected of being contaminated.

1. Lot 98 Cottrell Street, Dowerin - Shire Depot - hydrocarbon.

The Shire is aware that contamination exists in the form of vehicle fuel, however the extent of the value and timing of remediation has not been ascertained as at the date of this report.

2. Amery Refuse Site – Pt4 – 13758, Cnr Dowerin/Kalannie Rds., Dowerin - Asbestos Operated by the Shire as a single landfill which receives kerbside and general waste generated by the community.

This refuse site was registered with the Department of Environmental Protection on 10th November 2003 as a Schedule 2 Putrescible landfill.

The landfill site covers a total area of 8.8472 hectares and is currently at 80% capacity. At the current rate of waste disposal, the site has an estimated remaining life of 5 years.

The Shire is aware that contamination exists in the form of asbestos, however the extent of the contamination has not yet been ascertained. As at the reporting date, the contamination had not been reported to the Department of Water and Environmental Regulation as required by the Contaminated Sites Act 2003. The Shire has committed to ensuring compliance with this reporting requirement in 2021-22.

The Shire will in 2022 complete a landfill closure plan which will inform the scale of the Council's rehabilitation liability and annual allocation to its Waste Management Reserve to fund the liability. The Waste Management Reserve (Note 4) currently has a balance of \$10,000 with a further \$10,075 budgeted to be transferred into this reserve in FY22.

20. CAPITAL COMMITMENTS

(a) Capital Expenditure Commitments

Contracted for:

- capital expenditure projects
- plant & equipment purchases

\$	\$
39,752	0
0	55,000
39,752	55,000
39,752	55,000

2020

2021

Payable:

- not later than one year

The amount of capital commitments at 30 June 2021 relates to uncompleted contracted Capital works projects for Aged Care packages and floor coverings at the Shire Office.

The amount of capital commitments at 30 June 2020 relates to repairs to the Shire's loader.

21. ELECTED MEMBERS REMUNERATION

	2021	2021	2020
	Actual	Budget	Actual
	\$	\$	\$
Elected member - D Hudson	0.000	0.000	0.000
President's annual allowance	3,200 3,240	3,200	3,200
Meeting attendance fees	6,440	4,500 7,700	4,335 7,535
Elected member - B Ward	0,110	7,700	7,000
Deputy President's annual allowance	667	800	800
Meeting attendance fees	2,200	3,000	2,775
Wooding attendance reco	2,867	3,800	3,575
Elected member - J Sewell	2,007	0,000	0,070
Meeting attendance fees	1,800	2,500	1,675
Wooding attendance reco	1,800	2,500	1,675
Elected member - A Metcalf	1,000	2,000	1,070
Deputy President's annual allowance	133	0	0
Meeting attendance fees	1,875	2,500	2,225
Weeting attendance rees	2,008	2,500	2,225
Elected member -L Holberton	2,000	2,500	2,220
Meeting attendance fees	2,200	2,500	2,675
Weeting attendance reco	2,200	2,500	2,675
Elected member - L Hagboom	2,200	2,000	2,010
Meeting attendance fees	1,400	2,500	1,950
Weeting attendance reco	1,400	2,500	1,950
Elected member -R Trepp	1,100	2,000	1,000
Meeting attendance fees	2,400	2,500	2,250
Weeting attendance reco	2,400	2,500	2,250
Elected member - B Walsh	2,400	2,000	2,200
Meeting attendance fees	0	0	0
mooming attendance rece	0	0	0
Elected member - J Chatfield		Ŭ	· ·
Meeting attendance fees	0	0	2,150
mooning attendance rece	0	0	2,150
		ŭ	2,.00
	19,115	24,000	24,035
Fees, expenses and allowances to be paid or	10,110	2.,000	2 1,000
reimbursed to elected council members.			
President's allowance	3,200	3,200	3,200
Deputy President's allowance	800	800	800
Meeting attendance fees	15,115	20,000	20,035
	19,115	24,000	24,035

22. RELATED PARTY TRANSACTIONS

Key Management Personnel (KMP) Compensation Disclosure

	2021	2020
	Actual	Actual
	\$	\$
The total remuneration paid/payable to KMP of the		
Shire during the year are as follows:		
Short-term employee benefits	389,345	384,458
Post-employment benefits	48,098	35,279
Other long-term benefits	15,486	43,560
Termination benefits	0	17,709
	452,929	481,006

Short-term employee benefits

These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent the annual leave and long service leave benefits accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

22. RELATED PARTY TRANSACTIONS (Continued)

Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

The following transactions occurred with related parties:	2021 Actual	2020 Actual
·	\$	\$
Purchase of goods and services	787,031	402,423
Short term employee benefits -other related parties	57,707	51,505
Post employment benefits - other related parties	5,345	4,799
Amounts outstanding from related parties:		
Trade and other receivables	0	24.684

Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

ii. Other Related Parties

An associate person of KMP was employed by the Shire under normal employment terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

iii. Entities subject to significant influence by the Shire

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

23. INVESTMENT IN JOINT ARRANGEMENTS

Share of joint operations

The Shire of Dowerin entered into joint arrangements with the State Housing Commission - Homeswest for construction of:

4 x 2 Bedroom Units for small families (Memorial Street Units) in 1996

The Shire has a 19% interest in the joint arrangement.

4 x Independent Living Units for Seniors (Lot 27 Goldfields Road - Hilda Street Units) in 2006

The Shire has a 21% interest in the joint arrangement.

Assets associated with the joint venture agreements are included in Council's Property, Plant & Equipment Register.

Land and Buildings Less:accumulated depreciation Total assets

Statement of Comprehensive income

Other revenue
Other expenditure
Net result for the period

Other comprehensive income

Items that will not be reclassified subsequently to profit or loss Changes in asset revaluation surplus

Total other comprehensive income for the period

Total comprehensive income for the period

SIGNIFICANT ACCOUNTING POLICIES

Interests in joint arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint arrangements providing joint ventures with an interest to net assets are classified as a joint venture and accounted for using the equity method. The equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Shire's share of net assets of the associate. In addition, the Shire's share of the profit or loss of the associate is included in the Shire's profit or loss.

2021	2020
\$	\$
1,155,947	1,115,947
(83,696)	(55,797)
1,072,251	1,060,150
17,836	15,962
(56,553)	(50,177)
(38,717)	(34,215)
0	0
0	0
(38,717)	(34,215)

Interests in joint arrangements (Continued)
Joint operations represent arrangements
whereby joint operators maintain direct interests in
each asset and exposure to each liability of the
arrangement. The Shire's interests in the assets,
liabilities, revenue and expenses of joint operations
are included in the respective line items of the
financial statements.

24. MAJOR LAND TRANSACTIONS

The Shire had no major land transactions during the financial year 2020/2021.

25. RATING INFORMATION

(a) Rates

			2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2019/20
		Number	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Actual
RATE TYPE	Rate in	of	Rateable	Rate	Interim	Back	Total	Rate	Interim	Total	Total
Differential general rate / general rate	\$	Properties	Value	Revenue	Rates	Rates	Revenue	Revenue	Rate	Revenue	Revenue
			\$	\$	\$	\$	\$	\$	\$	\$	\$
Gross rental valuations											
Residential	0.10079	176	1,312,923	132,330	1,658	0	133,988	132,330	1,500	133,830	140,229
Commercial	0.10079	32	256,474	25,850	0	0	25,850	25,850	0	25,850	25,850
Town Rural	0.10079	27	138,892	13,999	0	0	13,999	13,999	0	13,999	13,999
Other Towns	0.10079	27	33,384	3,365	0	0	3,365	3,365	0	3,365	3,365
Unimproved valuations											
Rural Farmland	0.0084	288	127,313,000	1,069,429	(10)	(10)	1,069,409	1,069,429	250	1,069,679	1,059,139
Sub-Total		550	129,054,673	1,244,973	1,648	(10)	1,246,611	1,244,973	1,750	1,246,723	1,242,582
	Minimum										
Minimum payment	\$										
Gross rental valuations											
Residential	770	39	230,415	30,030	0	0	30,030	30,030	0	30,030	30,030
Commercial	770	17	65,470	13,090	0	0	13,090	13,090	0	13,090	13,860
Town Rural	770	15	36,975	11,550	0	0	11,550	11,550	0	11,550	11,550
Other Towns	225	19	7,809	4,275	0	0	4,275	4,275	0	4,275	4,500
Unimproved valuations											
Rural Farmland	770	66	3,468,700	50,820	0	0	50,820	50,820	0	50,820	46,970
Commercial	770	4	400	3,080	0	0	3,080	3,080	0	3,080	3,080
Town Rural	770	4	89,000	3,080	0	0	3,080	3,080	0	3,080	3,080
Mining	225	2	7,029	450	0	0	450	650	0	650	518
Sub-Total		166	3,905,798	116,375	0	0	116,375	116,575	0	116,575	113,588
Total amount raised from general rate		716	132,960,471	1,361,348	1,648	(10)	1,362,986	1,361,548	1,750	1,363,298	1,356,170
Ex-gratia rates							46,600			36,852	46,601
Totals							1,409,586		_	1,400,150	1,402,771

SIGNIFICANT ACCOUNTING POLICIES

Rates

Control over assets acquired from rates is obtained at the commencement of the rating period.

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

25. RATING INFORMATION (Continued)

(b) Specified Area Rate

The Shire did ot levy a specified area rae during the current reporting period

(c) Service Charges

	Amount of	2020/21 Actual Revenue	2020/21 Actual Charges Applied	2020/21 Actual Charges Set Aside	2020/21 Actual Reserve Applied to
Service Charges	Charge	Raised	to Costs	to Reserve	Costs
	\$	\$	\$	\$	\$
Sewerage Rates	0.07584	145,045	112,725	57,841	0
Sewerage Fixtures	250/114	0	0	0	0
		145,045	112,725	57,841	0

	2020/21	2020/21	2020/21	
	Budget	Budget	Budget	2019/20
2020/21	Charges	Charges	Reserve	Total
Budget	Applied	Set Aside	Applied to	Actual
Revenue	to Costs	to Reserve	Costs	Revenue
\$	\$	\$	\$	\$
156,000	112,685	64,201	0	157,585
10,000	0	0	0	10,910
166,000	112,685	64,201	0	168,495

Nature of the Service Charge	Objects of the Charge	Reasons for the Charge
Sewerage Rates	To reimburse the running costs of the sewerage scheme	Health and sanitation service for council for the benefit of ratepayers
Sewerage Fixtures	Installation and maintenance costs	Health and sanitation service for council for the benefit of ratepayers

Area/Properties Charge Imposed
Properties with access to the Sewerage scheme

Properties with access to the Sewerage scheme

(d) Discounts, Incentives, Concessions, & Write-offs

No discounts, incentives, concessions or write-offs were offered by the Shire during the current reporting period.

25. RATING INFORMATION (Continued)

(e) Interest Charges & Instalments

	Doto	Instalment	Instalment	Unpaid Rates
Instalment Ontions	Date	Plan Admin Charge	Plan	Interest Rate
Instalment Options	Due	Admin Charge	Interest Rate	
Ontion One		3	%	%
Option One				
Single full payment	4/09/2020	0.00	0.00%	8.00%
Option Two				
First instalment	4/09/2020	5.00	5.50%	8.00%
Second instalment	5/01/2021	5.00	5.50%	8.00%
Option Three				
First instalment	4/09/2020	5.00	5.50%	8.00%
Second instalment	4/11/2020	5.00	5.50%	8.00%
Third instalment	5/01/2021	5.00	5.50%	8.00%
Fourth instalment	5/03/2021	5.00	5.50%	8.00%
		2021	2021	2020
		Actual	Budget	Actual
		\$	\$	\$
Charges on installment plan		1,820	1,000	1,120
Interest on installment plan		4,032	2,000	3,893
Interest on unpaid rates		8,813	5,000	9,308
Pensioner Deferred Interest		392	0	0
		15,057	8,000	14,321

26. RATE SETTING STATEMENT INFORMATION

			2020/21	
		2020/21	Budget	2019/20
		(30 June 2021	(30 June 2021	(30 June 2020
		Carried	Carried	Carried
	Note	Forward)	Forward)	Forward
		\$	\$	\$
(a) Non-cash amounts excluded from operating activities		•	•	•
The following non-cash revenue or expenditure has been excluded				
from amounts attributable to operating activities within the Rate Setting				
Statement in accordance with Financial Management Regulation 32.				
Adjustments to operating activities				
Less: Profit on asset disposals	10(a)	(88,072)	(92,467)	(5,786)
Less: Movement in employee leave reserve		20,260	Ó	875
Less: Fair value adjustments to financial assets at fair value through profit and		(2,804)	0	0
loss		, , , ,	-	
Movement in pensioner deferred rates (non-current)		13,805	0	0
Movement in employee benefit provisions (non-current)		(5,332)	20,621	10,855
Add: Loss on disposal of assets	10(a)	8,776	5,794	11,517
Add: Depreciation on non-current assets	10(b)	1,993,364	1,333,450	1,599,951
Non cash amounts excluded from operating activities		1,939,997	1,267,398	1,617,412
(b) Surplus/(deficit) after imposition of general rates				
The following current assets and liabilities have been excluded				
from the net current assets used in the Rate Setting Statement				
in accordance with Financial Management Regulation 32 to				
agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to net current assets				
Less: Reserves - cash/financial asset backed	4	(2,280,141)	(2,093,988)	(1,851,072)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings	15(a)	187,197	3,000	144,043
- Liabilities supported by a reserve		77,767	78,085	57,507
Total adjustments to net current assets		(2,015,177)	(2,012,903)	(1,649,522)
Net current assets used in the Rate Setting Statement				
Total current assets		4,746,039	2,386,262	3,335,135
Less: Total current liabilities		(1,455,448)	(373,359)	(883,965)
Less: Total adjustments to net current assets		(2,015,177)	(2,012,903)	(1,649,522)
Net current assets used in the Rate Setting Statement		1,275,414	0	801,648

27. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents and term deposits held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate %	Carrying Amounts	Fixed Interest Rate	Variable Interest Rate	Non Interest Bearing
2021					
Cash and cash equivalents Financial assets at amortised cost - term	0.05%	1,960,401	0	1,960,401	0
deposits	0.25%	2,280,139	2,280,139	0	0
2020					
2020	0.400/	4 0 4 0 4 0 =		4 040 407	
Cash and cash equivalents	0.10%	1,212,407	0	1,212,407	0
Financial assets at amortised cost	0.90%	1,851,073	1,851,073	0	0

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

Impact of a 1% movement in interest rates on profit and loss and equity*

* Holding all other variables constant

2021	2020		
\$	\$		
19,604	12,124		

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 15(b).

27. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major receivables comprise rates, annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. Whilst the Shire was historically able to charge interest on overdue rates and annual charges at higher than market rates, which further encourage payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2020 or 1 July 2021 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment rates, and accordingly adjustments are made to the expected credit loss rate based on these factors. There are no material receivables that have been subject to a re-negotiation of repayment terms.

The loss allowance as at 30 June 2021 for rates receivable and related charges was determined as follows:

		More than 1	More than 2	More than 3	
	Current	year past due	years past due	years past due	Total
30 June 2021					
Rates receivable					
Expected credit loss	0.00%	0.00%	0.00%	0.62%	
Gross carrying amount	5,495	28,925	22,987	96,255	153,662
Loss allowance	0	0	0	59,782	59,782
30 June 2020					
Rates receivable					
Expected credit loss	0.00%	0.00%	0.00%	0.89%	
Gross carrying amount	1,199	45,254	34,752	72,290	153,495
Loss allowance	0	0	0	64,422	64,422

The loss allowance as at 30 June 2021 and 30 June 2020 was determined as follows for sundry debtors.

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
30 June 2021					
Sundry debtors					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	233,544	0	984	10,968	245,496
Loss allowance	90	0	0	48	138
30 June 2020					
Sundry debtors					
Expected credit loss	0.02%	0.00%	0.00%	0.00%	
Gross carrying amount	149,153	4,291	262	360	154,066
Loss allowance	2,574	0	0	0	2,574

27. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 15(d).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

<u>2021</u>	Due within 1 year \$	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
Payables Borrowings	392,393 225,067 617,460	0 566,026 566,026	0 950,753 950,753	392,393 1,741,846 2,134,239	392,393 1,487,767 1,880,160
2020					
Payables Borrowings	421,179 183,073 604,252	0 592,358 592,358	870,460 870,460	421,179 1,645,891 2,067,070	421,179 1,326,192 1,747,371

28. INITIAL APPLICATION OF AUSTRALIAN ACCOUNTING STANDARDS

During the year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

(a) AASB 1059 Service Concession Arrangements: Grantors

Service concession assets are those assets where a third party operator constructs assets for the Shire, upgrades existing assets of the Shire or uses existing assets of the Shire to operate and maintain the assets to provide a public service, for a specified period of time. The Shire has considered the requirements of AASB1059 Service Concession Agreements: Grantor and confirms that the Shire has no arrangements that fall within the scope of this standard.

29. EVENTS OCCURING AFTER THE END OF THE REPORTING PERIOD

The Shire has no subsequent events to report.

30. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

i) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model ,such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regulatory to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

31. ACTIVITIES/PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME AND OBJECTIVES GOVERNANCE

To provide a decision making process for the efficient allocation of scarce resources.

ACTIVITIES

Includes the activities of members of Council and the administrative support available to the Council for the provision of governance to the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.

GENERAL PURPOSE FUNDING

To collect revenue to allow for the provision of services

Rates, general purpose government grants and interest revenue.

LAW, ORDER, PUBLIC SAFETY

To provide services to help ensure a safer and environmentally conscious community.

Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.

HEALTH

To provide an operational framework for environmental and community health.

Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.

EDUCATION AND WELFARE

To provide services to disadvantaged persons, the elderly, children and youth.

Maintenance of child minding centre, playgroup centre, senior citizen centre and aged care centre. Provision and maintenance of home and community care programs and youth services.

HOUSING

To provide housing to staff.

Staff housing, provision of general rental accomodation when buildings not required by staff.

COMMUNITY AMENITIES

To provide services required by the community.

Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town plannning schemes, cemetery and public conveniences.

RECREATION AND CULTURE

To establish and effectively manage infrastructure and resources which help the social well being of the community.

Maintenance of public halls, civic centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.

TRANSPORT

To provide safe, effective and efficient transport services to the community.

Construction and maintenance of roads, streets, foothpaths, depots, cycleways and parking facilities.

ECONOMIC SERVICES

To help promote the Shire and its economic wellbeing.

Tourism and area promotion including the maintenance and operation of a caravan park. Provision of rural services including weed control, vermin control and standpipes. Building control.

OTHER PROPERTY AND SERVICES

To monitor and control Council's overhead operating accounts.

Private works operation, plant repair and operation costs, housing and engineering operation costs.

32. FINANCIAL RATIOS		2021 Actual	2020 Actual	2019 Actual		
Current ratio		2.62	1.94	2.16		
Asset consumption ratio		0.59	0.60	0.95		
Asset renewal funding ratio		0.92	1.40	1.35		
Asset sustainability ratio		0.69	0.83	1.43		
Debt service cover ratio		6.56	2.56	2.72		
Operating surplus ratio		(0.31)	(0.52)	(0.40)		
Own source revenue coverage ratio		0.37	0.40	0.41		
The above ratios are calculated as follows:						
Current ratio	current assets minus restricted assets					
	current liabilities minus liabilities associated					
	with restricted assets					
Asset consumption ratio	depreciated replacement costs of depreciable assets					
	current replacement cost of depreciable assets					
Asset renewal funding ratio	NPV of planned capital renewal over 10 years					
NPV of required capital expenditure over 10 years				re over 10 years		
Asset sustainability ratio	capital renewal and replacement expenditure					
•	depreciation					
Debt service cover ratio	annual operating surplus before interest and depreciation					
	principal and interest					
Operating surplus ratio	operating revenue minus operating expenses					
1 3 - 1	own source operating revenue			• •		
_						
Own source revenue coverage ratio own source operating revenue						
	operating expense					



INDEPENDENT AUDITOR'S REPORT 2021 Shire of Dowerin

To the Councillors of the Shire of Dowerin

Report on the audit of the annual financial report

Opinion

I have audited the financial report of the Shire of Dowerin (Shire) which comprises:

- the Statement of Financial Position at 30 June 2021, the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information
- the Statement by the Chief Executive Officer.

In my opinion the financial report of the Shire of Dowerin:

- is based on proper accounts and records
- fairly represents, in all material respects, the results of the operations of the Shire for the
 year ended 30 June 2021 and its financial position at the end of that period in accordance
 with the Local Government Act 1995 (the Act) and, to the extent that they are not
 inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities section below. I am independent of the Shire in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for the preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards. The CEO is also responsible for managing internal control (as required by the CEO) to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the Shire's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibility for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors responsibilities/ar4.pdf.

Report on other legal and regulatory requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) In my opinion, the following material matter indicates a significant adverse trend in the financial position of the Shire:
 - a) The Operating Surplus Ratio as reported in Note 32 of the annual financial report has been below the Department of Local Government, Sport and Cultural Industries' standard for the last three financial years.
- (ii) The following material matter indicating non-compliance with Part 6 of the Act, the Regulations or applicable financial controls of any other relevant written law was identified during the course of my audit:
 - a) For approximately 35% of the purchase transactions we sampled, the same staff who issued and approved the purchase orders also receipted goods or services, and authorised the related supplier invoices. This practice increases the risk of fraud or error occurring without timely detection. However, all these transactions were for business purposes.
- (iii) All required information and explanations were obtained by me.
- (iv) All audit procedures were satisfactorily completed.
- (v) In my opinion, the Asset Consumption Ratio and the Asset Renewal Funding Ratio included in the financial report were supported by verifiable information and reasonable assumptions.

Other information

assurance conclusion thereon.

The other information is the information in the entity's annual report for the year ended 30 June 2021, but not the financial report and my auditor's report. The CEO is responsible for the preparation and the Council for overseeing the other information.

My opinion does not cover the other information and, accordingly, I do not express any form of

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Dowerin for the year ended 30 June 2021 included on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

Patrick Arulsingham

Acting Assistant Auditor General Financial Audit
Delegate of the Auditor General for Western Australia

Perth, Western Australia

17 February 2022