

# Strategic Community Plan

Shire Priorities  
Quarterly Report – November 2025

Status Legend

Future year action

Not yet commenced

In Progress

Completed

| Our Community |                                                                                                  |    |                                                                                                                |                 |       |       |       |       |        |                                                                                                                                                                             |
|---------------|--------------------------------------------------------------------------------------------------|----|----------------------------------------------------------------------------------------------------------------|-----------------|-------|-------|-------|-------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| No            | Community Priority                                                                               | No | Actions                                                                                                        | Role            | Due   |       |       |       | Status | Quarterly Update                                                                                                                                                            |
|               |                                                                                                  |    |                                                                                                                |                 | 25/26 | 26/27 | 27/28 | 28/29 |        |                                                                                                                                                                             |
| 1.1           | Community connection and care for one another                                                    | A  | Continue to advocate, support and value service delivery to our community                                      | Partner Deliver | ✓     | ✓     | ✓     | ✓     | ●      | Services continue to be provided to the community, and advocacy on regional issues at state and federal level.                                                              |
|               |                                                                                                  | B  | Develop and implement a bike and footpath plan inclusive of ramp access at identified sites                    | Partner Deliver |       | ✓     | ✓     |       | ●      | Federal Active Transport Grant secured for upgrade and extension to town footpath network. For reviewing the existing bike plan, currently exploring grant opportunities.   |
|               |                                                                                                  | C  | Investigate upgrade to community bus to include improved disability and wheelchair access.                     | Deliver         |       | ✓     | ✓     |       | ●      | 26/27 deliverable                                                                                                                                                           |
|               |                                                                                                  | D  | Investigate options for the continued provision of GP services                                                 | Deliver         |       | ✓     |       |       | ●      | 26/27 deliverable<br>Investigated for 25/26 – Partnership with GMS concluded.                                                                                               |
| 1.2           | Support and maintain facilities that connect people, and promote an active and healthy community | A  | Review and demonstrate progress of the Shire Disability Access and Inclusion Plan (DAIP)                       | Deliver         | ✓     | ✓     | ✓     | ✓     | ●      | Review and development of new DAIP for 2025-2030 completed with community consultation. 2024-2025 annual report completed and submitted to Dept of Communities.             |
|               |                                                                                                  | B  | Investigate options for the purpose and role of the Town Hall and Lesser Hall.                                 | Deliver         | ✓     | ✓     |       |       | ●      | Not yet commenced.                                                                                                                                                          |
|               |                                                                                                  | C  | Develop a sport and recreation facilities plan for facility renewal and upgrades in partnership with clubs     | Partner Deliver | ✓     | ✓     |       |       | ●      | Not yet commenced.                                                                                                                                                          |
|               |                                                                                                  | D  | Attract external funding to upgrade the Dowerin Aquatic Centre                                                 | Partner Deliver |       | ✓     | ✓     | ✓     | ●      | 26/27 deliverable                                                                                                                                                           |
|               |                                                                                                  | E  | Maintain parks, gardens and open spaces in line with resourcing and community priorities                       | Deliver         | ✓     | ✓     | ✓     | ✓     | ●      | Maintenance has continued in line with levels of service and community needs.                                                                                               |
| 1.3           | There are local activities and opportunities for young people                                    | A  | With community groups investigate and implement viable volunteer models                                        | Facilitate      |       | ✓     | ✓     | ✓     | ●      | 26/27 deliverable                                                                                                                                                           |
|               |                                                                                                  | B  | Support the CRC to implement actions from the Youth Plan and community engagement strategy                     | Deliver         | ✓     | ✓     | ✓     | ✓     | ●      | Youth engagement sessions delivered in partnership with Dowerin District High School and local service providers, with planning commenced for ongoing youth-led activities. |
|               |                                                                                                  | C  | Maintain a strong supportive relationship with the Dowerin District High School to encourage youth development | Partner         | ✓     | ✓     | ✓     | ✓     | ●      | Maintained regular collaboration with the school to support youth development initiatives and participation in CRC programs i.e Money Mindset/Skate Park Update             |

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## Our Community

| No  | Community Priority          | No | Actions                                                                        | Role            | Due   |       |       |       | Status | Quarterly Update                                                                                         |
|-----|-----------------------------|----|--------------------------------------------------------------------------------|-----------------|-------|-------|-------|-------|--------|----------------------------------------------------------------------------------------------------------|
|     |                             |    |                                                                                |                 | 25/26 | 26/27 | 27/28 | 28/29 |        |                                                                                                          |
| 1.4 | We care and support seniors | A  | Investigate the ‘Staying in Place’ model                                       | Partner         | ✓     | ✓     |       |       | ●      | SiP model comes into effect on 1 November 2025. DHC will transition in line with statutory requirements. |
|     |                             | B  | Continue to be a member of CEACA and advocate for external funding for housing | Partner Deliver | ✓     | ✓     | ✓     | ✓     | ●      | Dowerin has secured four 2x2 houses to be completed by 2027.                                             |
|     |                             | C  | Continue delivery of the Home and Community Care service                       | Partner Deliver | ✓     | ✓     | ✓     | ✓     | ●      | Services and staffing expanded to enable growth.                                                         |

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| Our Economy |                                                                 |    |                                                                                                                                                                    |                 |       |       |       |       |        |                                                                                                                                                                                                                      |
|-------------|-----------------------------------------------------------------|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-------|-------|-------|-------|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| No          | Community Priority                                              | No | Actions                                                                                                                                                            | Roles           | Due   |       |       |       | Status | Annual Update                                                                                                                                                                                                        |
|             |                                                                 |    |                                                                                                                                                                    |                 | 25/26 | 26/27 | 27/28 | 28/29 |        |                                                                                                                                                                                                                      |
| 2.1         | Ensure the road network is safe and capable of the freight task | A  | Develop a Road Management Program.                                                                                                                                 | Partner Deliver | ✓     |       |       |       |        | Planned development for 2025/2026, MIP working with consultants to develop in depth plans.                                                                                                                           |
|             |                                                                 | B  | Develop and implement a Road Hierarchy.                                                                                                                            | Deliver         | ✓     | ✓     | ✓     |       |        | Planned development for 2025/2026, MIP working with consultants to develop in depth plans.                                                                                                                           |
|             |                                                                 | C  | Develop and implement a Gravel Source Strategy and Policy.                                                                                                         | Deliver         | ✓     | ✓     | ✓     |       |        | Ongoing implementation and community consultation.                                                                                                                                                                   |
|             |                                                                 | D  | Enhance and maintain the road transport network.                                                                                                                   | Partner Deliver | ✓     | ✓     | ✓     | ✓     |        | Annual grant opportunities sought, with ongoing investigation of additional funding sources to expand works. Currently received additional grant funding through Main roads on the top of existing budgeted funding. |
| 2.2         | Facilitate growth of the local economy                          | A  | Implement a Marketing Plan that promotes the lifestyle and opportunities within Dowerin                                                                            | Deliver         |       | ✓     | ✓     | ✓     |        | 26/27 deliverable. Initial steps are undertaken by workign closely with WACHS in alignment with the strategy and concept of “Living Well in Wheatbelt”. Public Health Plan review is underway.                       |
|             |                                                                 | B  | Consult with the community and businesses to develop a community benefit framework for renewable energy and mining projects.                                       | Deliver         |       | ✓     | ✓     | ✓     |        | 26/27 deliverable                                                                                                                                                                                                    |
|             |                                                                 | C  | Develop a Main Street revitalisation strategy that promotes business opportunities, lifestyle and tourism                                                          | Advocate        | ✓     | ✓     |       |       |        | Main Street Revitalisation Strategy is to be conducted early next year (2026). Town Teams style activities to be explored in 2026.                                                                                   |
|             |                                                                 | D  | Collaboratively plan and deliver improvements to the main street, with assistance from the Dowerin Town Team.                                                      | Partner Deliver | ✓     | ✓     | ✓     | ✓     |        | Main Street Revitalisation Strategy is to be conducted early next year (2026). Town Teams style activities to be explored in 2026.                                                                                   |
| 2.3         | Prioritise key economic drivers                                 | A  | Identify and coordinate residential and industrial land assembly and headworks.                                                                                    | Deliver         |       | ✓     | ✓     | ✓     |        | 26/27 deliverable                                                                                                                                                                                                    |
|             |                                                                 | B  | Attract external funding to repurpose the Old Bowling Greens                                                                                                       | Partner Deliver |       | ✓     | ✓     | ✓     |        | 26/27 deliverable                                                                                                                                                                                                    |
|             |                                                                 | C  | Collaborate with local groups and NEWROC to seek opportunities, funding and partnerships for the delivery of worker housing options.                               | Partner Deliver | ✓     | ✓     | ✓     | ✓     |        | Housing analysis and research completed by NEWROC. Funding application in progress.                                                                                                                                  |
|             |                                                                 | D  | Advocate for solutions to mobile blackspots and reliable power to telecommunications.                                                                              | Advocate        | ✓     | ✓     | ✓     | ✓     |        | Continuous advocacy through Great Eastern Country Zone group.                                                                                                                                                        |
| 2.4         | Promote our experiences and attractions                         | A  | Develop an events plan and associated marketing strategy for Dowerin.                                                                                              | Partner Deliver | ✓     | ✓     | ✓     | ✓     |        | Initial tourism and events marketing strategy implemented, with a focus on strengthening digital reach and consistent branding. Currently working on Tourism service packages for guided tours.                      |
|             |                                                                 | B  | Active participation in NEWTravel and Pioneer’s Pathway to promote our attractions.                                                                                | Partner Deliver | ✓     | ✓     | ✓     | ✓     |        | Continued active participation in NEWTravel and Pioneer’s Pathway, with coordinated regional promotion of Dowerin attractions.                                                                                       |
|             |                                                                 | C  | Enhance the local visitor experience, particularly the area around Rusty, Town Entries, Minnivale campgrounds, Railway museum and heritage walk trail experiences. | Partner Deliver | ✓     | ✓     | ✓     | ✓     |        | Ongoing improvement and maintenance strategies in place, with funding being investigated for projects.                                                                                                               |

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## Our Environment

| No  | Community Priority                            | No | Actions                                                                                            | Role            | Due         |             |             |             | Status      | Annual Update                                                                                                                                                                                            |
|-----|-----------------------------------------------|----|----------------------------------------------------------------------------------------------------|-----------------|-------------|-------------|-------------|-------------|-------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|     |                                               |    |                                                                                                    |                 | 25/26       | 26/27       | 27/28       | 28/29       |             |                                                                                                                                                                                                          |
| 3.1 | Improve waste management within the Shire     | A  | Work with NEWROC to improve local waste management infrastructure.                                 | Partner Deliver | <div></div> | <div></div> | <div></div> | <div></div> | <div></div> | Ongoing studies and investigation to develop long term plan. NEWROC option may not be realistic/achievable and therefore in-house research and planning is being conducted currently.                    |
| 3.2 | Protect and use natural resources sustainably | A  | Efficient resource consumption and collection including water, energy and non-renewable resources. | Deliver         | <div></div> | <div></div> | <div></div> | <div></div> | <div></div> | Ongoing studies and investigation to develop long term plan. A complete resource management plan is been included in the regional precinct grant, awaiting outcome.                                      |
|     |                                               | B  | Manage weeds and pests, verge side vegetation and firebreaks.                                      | Deliver         | <div></div> | <div></div> | <div></div> | <div></div> | <div></div> | Continuous improvement strategies for weed management programs and verge maintenance. Corella culling program developed and policy implemented. Currently working on Paterson Curse management plan too. |
|     |                                               | C  | Support emergency volunteers and Bushfire chief and team and explore a CESM opportunity.           | Deliver         | <div></div> | <div></div> | <div></div> | <div></div> | <div></div> | Ongoing advocacy for CESM. External funding secured for upgrades to power at Dowerin BFB shed. Funding secured to equip all BFB members with minimum PPE.                                                |

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| Our Organisation |                                                          |    |                                                                                                                                                                                                                                                                                                                        |                  |       |       |       |       |        |                                                                                                                                                                                                                                                      |
|------------------|----------------------------------------------------------|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------|-------|-------|-------|--------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| No               | Community Priority                                       | No | Actions                                                                                                                                                                                                                                                                                                                | Role             | Due   |       |       |       | Status | Annual Update                                                                                                                                                                                                                                        |
|                  |                                                          |    |                                                                                                                                                                                                                                                                                                                        |                  | 25/26 | 26/27 | 27/28 | 28/29 |        |                                                                                                                                                                                                                                                      |
| 4.1              | Deliver a high standard of governance and administration | A  | Investigate the best option and budget for financial management systems for effective governance and administration of Council.                                                                                                                                                                                        | Deliver          |       | ✓     | ✓     |       |        | 26/27 deliverable                                                                                                                                                                                                                                    |
|                  |                                                          | B  | Long term financial plans are implemented and monitored to assist with the timing and achievement of our goals.                                                                                                                                                                                                        | Deliver          | ✓     |       |       | ✓     |        | Current LTFP is being followed through annual budgets. A review of LTFP to be done in FY26/27.                                                                                                                                                       |
|                  |                                                          | C  | Implement and monitor the annual budget to support timely progress toward strategic goals                                                                                                                                                                                                                              | Deliver          | ✓     | ✓     | ✓     | ✓     |        | Monthly budget reporting ongoing.                                                                                                                                                                                                                    |
|                  |                                                          | D  | Investigate shared services and resourcing through partnerships                                                                                                                                                                                                                                                        | Partner Deliver  | ✓     | ✓     | ✓     | ✓     |        | Sharing 1 resource with Shire of Wyalkatchem. Also taking HR services through NEWROC                                                                                                                                                                 |
|                  |                                                          | E  | Undertake a community satisfaction survey every two years                                                                                                                                                                                                                                                              | Deliver          |       | ✓     |       | ✓     |        | Survey undertaken February 2025. Next due in 2027.                                                                                                                                                                                                   |
|                  |                                                          | F  | Continue to implement, monitor and report against the Integrated Planning and Reporting milestones.                                                                                                                                                                                                                    | Deliver          | ✓     | ✓     | ✓     | ✓     |        | Quarterly reporting against new ISP to commence.                                                                                                                                                                                                     |
| 4.2              | Keep the community informed and seek their feedback      | A  | Develop and implement and review a Community Engagement Strategy                                                                                                                                                                                                                                                       | Deliver          | ✓     |       |       | ✓     |        | In progress                                                                                                                                                                                                                                          |
|                  |                                                          | B  | Improve regular communication to inform our community of decisions, actions and upcoming activities.                                                                                                                                                                                                                   | Deliver          | ✓     | ✓     | ✓     | ✓     |        | Increased communication with the community through social media use, SMS broadcasts and quarterly Council Connect newsletter.                                                                                                                        |
| 4.3              | Advocate effectively on behalf of our community          | A  | Develop a robust advocacy strategy and maximise the ability to advocate with other government departments, key ministers /cabinet, with members of Great Eastern Country Zone, North Eastern Wheatbelt Regional Organisation of Councils(NEWROC), and the WA Local Government Association, development commissions etc | Partner Advocate | ✓     | ✓     | ✓     | ✓     |        | <div><div>- In Progress through NEWROC, CEACA. Currently working on creating an advocacy strategy.</div><div>- Currently working on making submission through NEWROC on Inquiry into Local Government Funding and Fiscal Sustainability.</div></div> |